



United States



United Kingdom



Brazil

GROUP 1 AUTOMOTIVE®

Bank of America Merrill Lynch 2018 Auto Summit

March 28, 2018

GPI
LISTED
NYSE

Forward Looking Statement



This presentation contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995, which are statements related to future, not past, events and are based on our current expectations and assumptions regarding our business, the economy and other future conditions. While management believes that these forward-looking statements are reasonable as and when made, there can be no assurance that future developments affecting us will be those that we anticipate. In this context, the forward-looking statements often include statements regarding our goals, plans, projections and guidance regarding our financial position, results of operations, market position, pending and potential future acquisitions and business strategy, and often contain words such as "expects," "anticipates," "intends," "plans," "believes," "seeks," "should," "foresee," "may" or "will" and similar expressions. Any such forward-looking statements are not assurances of future performance and involve risks and uncertainties that may cause actual results to differ materially from those set forth in the statements. These risks and uncertainties include, among other things, (a) general economic and business conditions, (b) the level of manufacturer incentives, (c) the future regulatory environment, (d) our ability to obtain an inventory of desirable new and used vehicles, (e) our relationship with our automobile manufacturers and the willingness of manufacturers to approve future acquisitions, (f) our cost of financing and the availability of credit for consumers, (g) our ability to complete acquisitions and dispositions and the risks associated therewith, (h) foreign exchange controls and currency fluctuations, and (i) our ability to retain key personnel. For additional information regarding known material factors that could cause our actual results to differ from our projected results, please see our filings with SEC, including our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q and Current Reports on Form 8-K. We use non-generally accepted accounting principles ("non-GAAP") financial measures in this presentation. Our reconciliation of non-GAAP financial measures to comparable GAAP measures can be found in the Appendix to this presentation. These non-GAAP measures should not be considered an alternative to GAAP financial measures. Readers are cautioned not to place undue reliance on forward-looking statements, which speak only as of the date hereof. We undertake no obligation to publicly update or revise any forward-looking statements after the date they are made, whether as a result of new information, future events or otherwise.



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2



Updates

The Company is launching several strategic initiatives for:

- **Used Vehicles; and**
- **Parts & Services**

Strategic Initiative: Val-U-Line



The Company has introduced Val-U-Line, a proprietary brand for older model, higher mileage pre-owned vehicles to:

- Expand used vehicle sales within existing facility footprints across U.S. non-luxury & some luxury locations;
- Upgrade internal auction capability and a focus on redeploying inventory within its stores; and
- Restructure used-vehicle salesperson compensation.

Group 1 expects the Val-U-Line brand to capitalize on the Company's scale, provide incremental volume and grow this segment from four percent to represent 10 percent of the Company's used car business.

To support the launch and integration of Val-U-Line, the Company has added a used car director and functional support team at the corporate level.

The Company has made the following adjustments to promote parts and service growth:

- Launch of new, four-day, flexible work schedule featuring substantially more days off over the calendar year;
- Increase to fixed component of service advisor pay;
- Creation of well-defined career path for advancement; and
- Implementation of an in-house Service Advisor University dedicated to training the Company's more than 800 U.S. customer service personnel.

These initiatives should benefit the business via increased:

- Aftersales revenue;
- Personnel retention;
- Customer satisfaction; and
- Service capacity by 20% over time.

Impacts

The Company anticipates the following impacts to earnings results:

- The previously announced employee bonus of \$500 that will add \$2.9 million to first quarter 2018 costs;
- The strategic initiatives investment will add approximately \$3 million to our costs in each of the first and second quarters of 2018; and
- Recent tightening in market conditions in both the U.S. and U.K., which includes pressure on used vehicle margins in the U.S. that have declined approximately \$200 per unit in the first two months as compared with 1st quarter 2017.



Company Overview

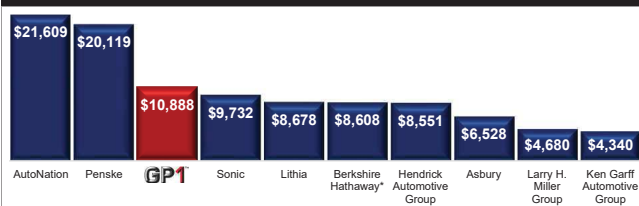
What Sets Group 1 Apart?



- International, Fortune 500 company with Market Cap of \$1.4 Billion (period ended December 31, 2017)
- Third largest dealership group in the U.S. retailing over 300,000 new and used vehicles annually
- Committed senior management team with +230 years of automotive retailing and OEM experience
- Unlike most other automotive retailers, Group 1 has no major controlling shareholder or owner
- Well positioned for growth



Top 10 U.S. auto retailers by revenue (\$mm, FY 2016)



Source: Automotive News, 2016 Top 150 Dealership Groups
*2014 revenues

Revenue (\$mm)



Adj. EPS Growth (\$)

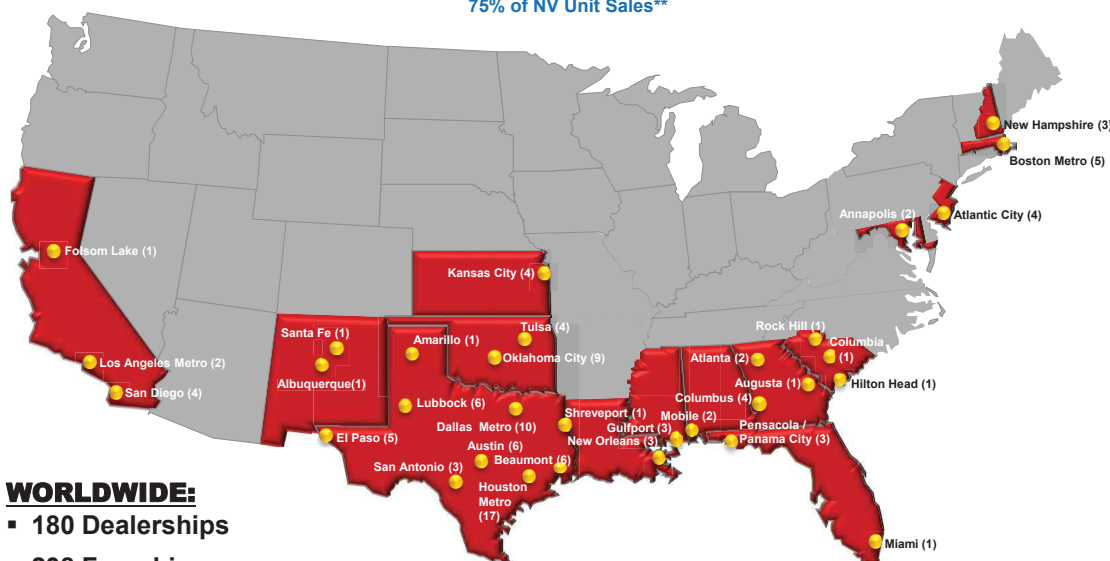


- On December 22, 2017, the U.S. government enacted comprehensive tax legislation referred to as the Tax Cuts & Jobs Act (the “Tax Act”).
- Based on components of this legislation that decreased the U.S. federal corporate tax rate from 35 percent to 21 percent, the Company estimates this change will:
 - *Reduce its effective tax rate from approximately 36 percent to a range of 23-24 percent;*
 - *Improve annual cash flow by about \$20 million; and*
 - *Boost EPS by mid-to-high-teen percentage points.*
- If this legislation had been in place for the full-year 2017, our total company effective tax rate would have been between 23 and 24 percent, which would have resulted in over \$20 million of additional operating cash flow and over \$1.25 in additional earnings per share.

Geographic Footprint

UNITED STATES – 15 States

117 Dealerships*
75% of NV Unit Sales**



WORLDWIDE:

- 180 Dealerships
- 238 Franchises
- 48 Collision Centers
- 32 Brands

*Dealership Counts as of March 28, 2018

**New Vehicle Unit Sales as of December 31, 2017

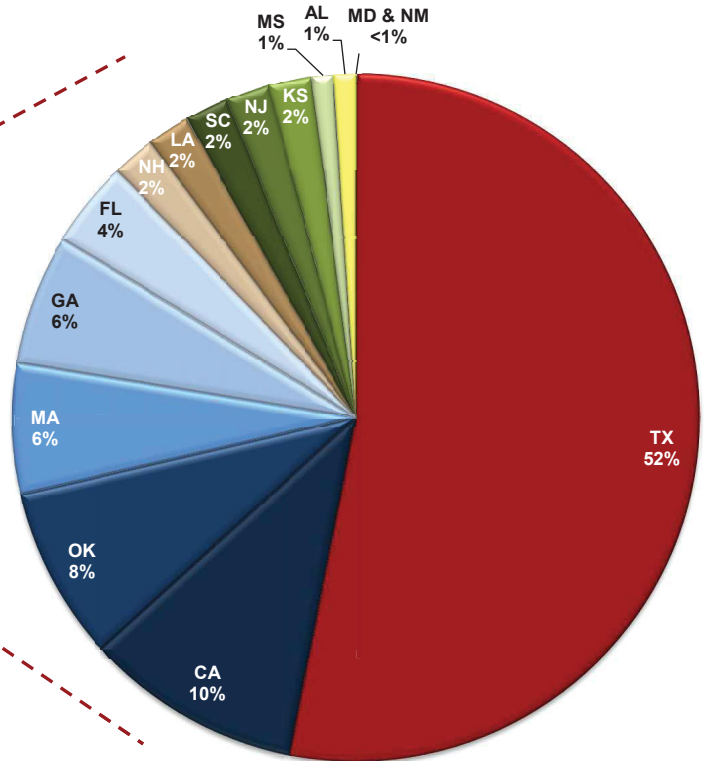
U.K.
England:
▪ 47 Dealerships*
▪ 20% of NV Unit Sales**



BRAZIL
Mato Grosso do Sul, Paraná, São Paulo, and Santa Catarina
▪ 16 Dealerships*
▪ 5% of NV Unit Sales**



Geographic Diversity - 4Q17
(New Vehicle Unit Sales)



United States-4Q17*

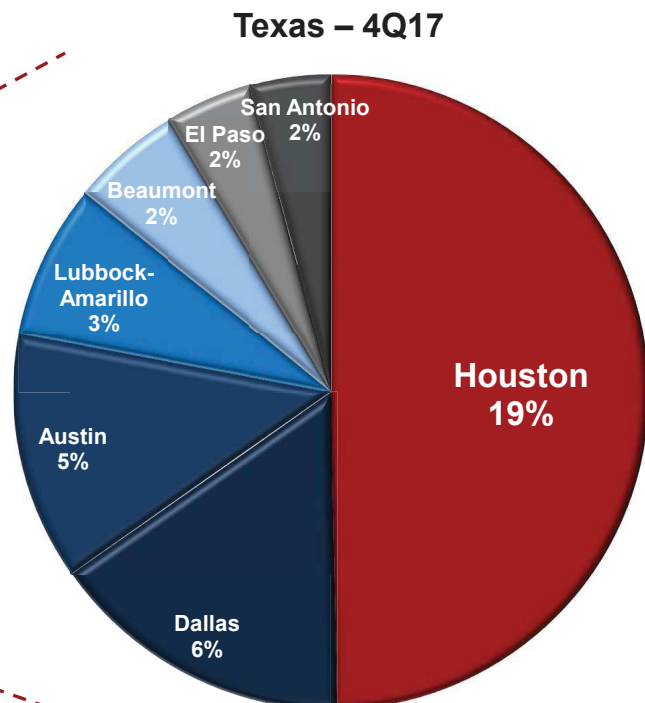
*May not add to 100% due to rounding.

Geographic Diversity – Texas

Geographic Diversity - 4Q17
(New Vehicle Unit Sales)



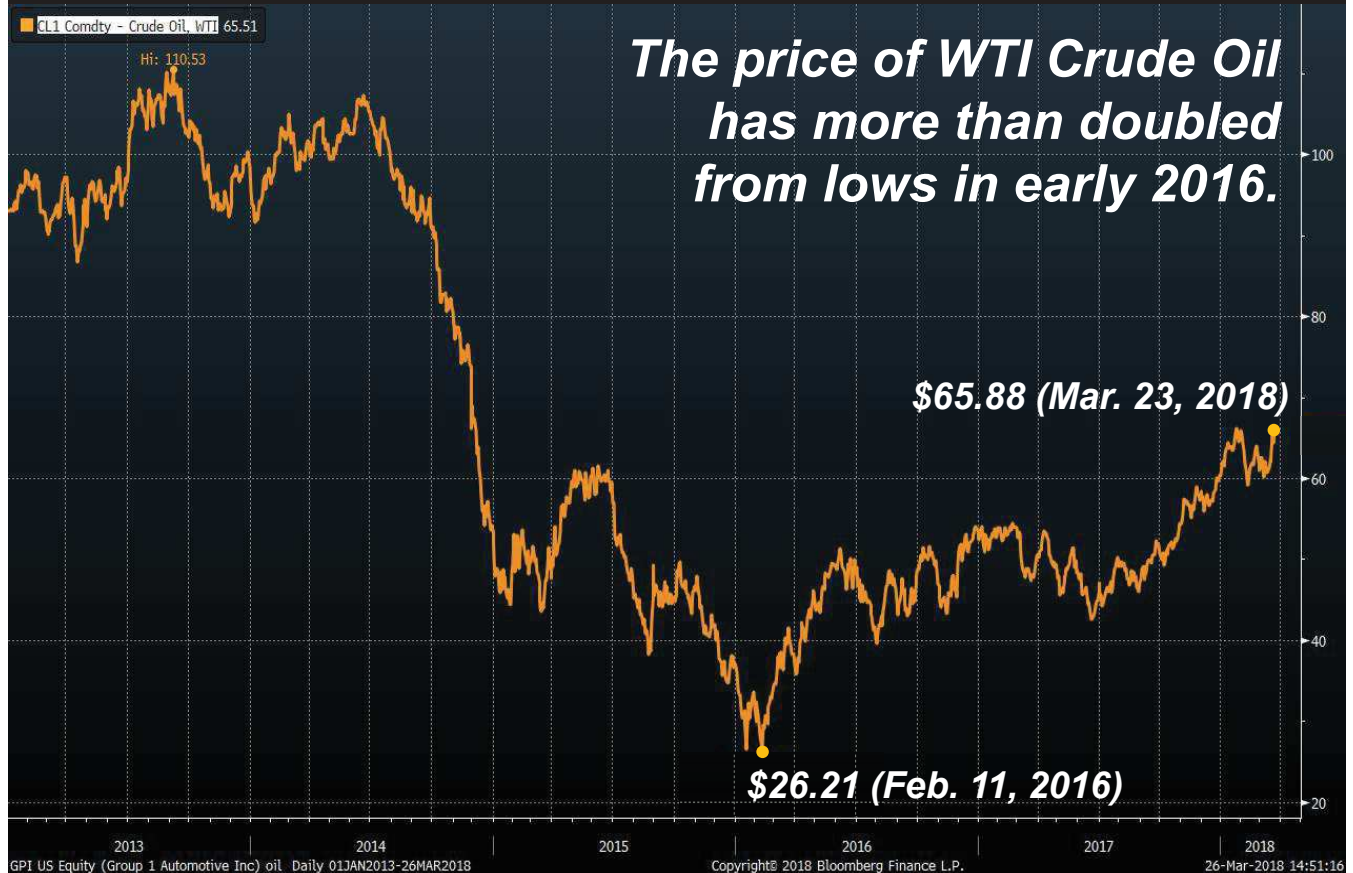
Texas
39%



Texas – 4Q17

Oil Prices

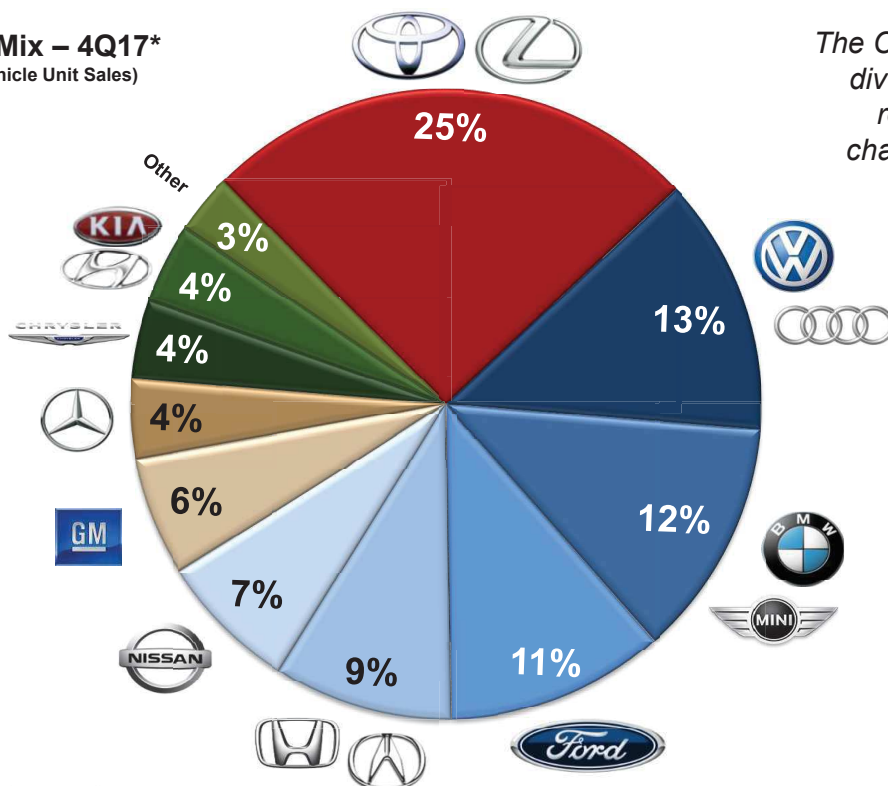
GP1



Well-Balanced Brand Portfolio

GP1

Brand Mix – 4Q17*
(New Vehicle Unit Sales)

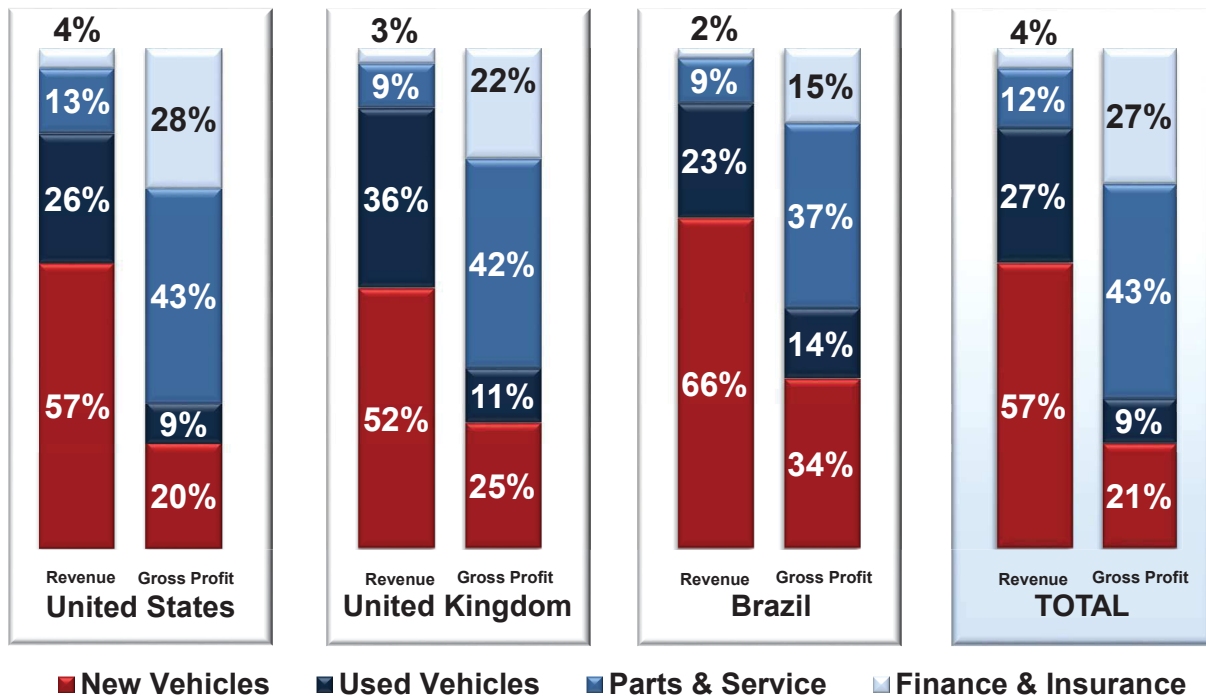


The Company's brand diversity allows it to reduce the risk of changing consumer preferences

*May not add to 100% due to rounding.

Business Mix Comp – 4Q17

GP1



*Total Company Parts & Service Gross Profit Covers ≈95% of
Total Company Fixed Costs and Parts & Service Selling Expenses*

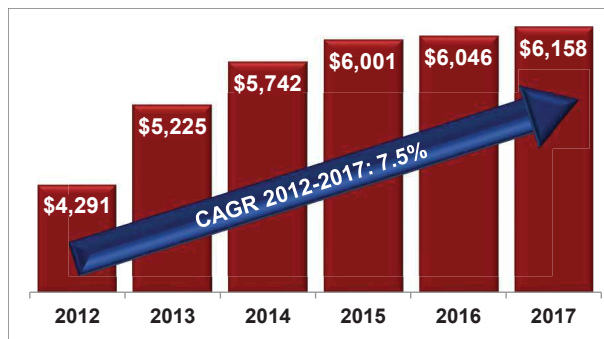
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16

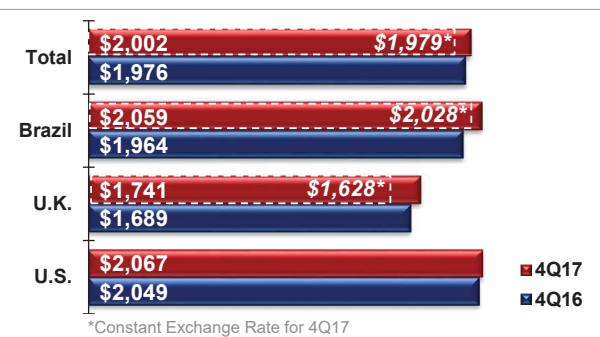
New Vehicles Overview

GP1

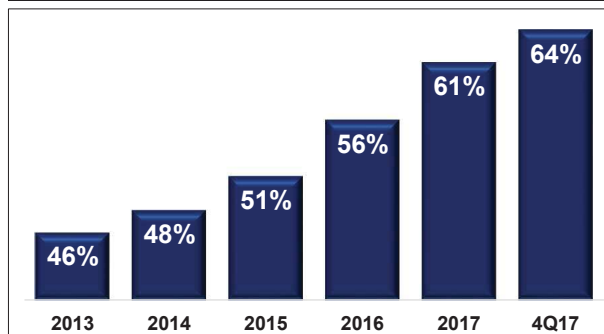
New vehicle revenue (\$mm)



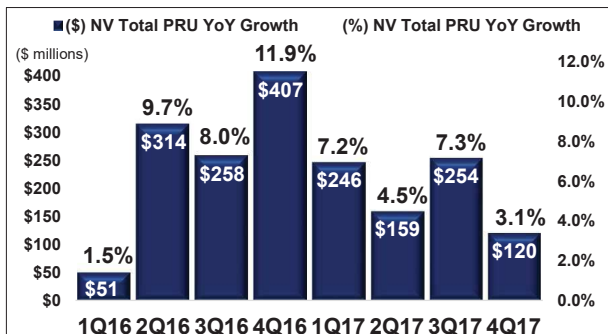
New vehicle gross profit per retail unit



U.S. new vehicle truck mix



U.S. New Vehicle total profit per retail unit with F&I (YoY growth)



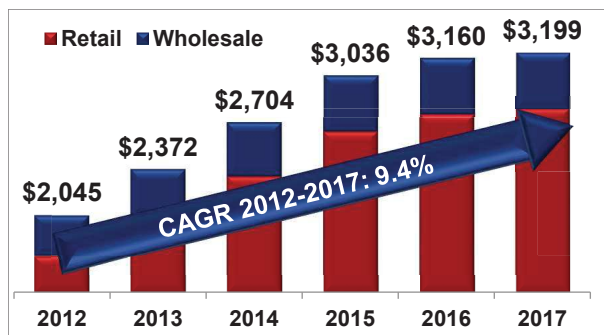
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17

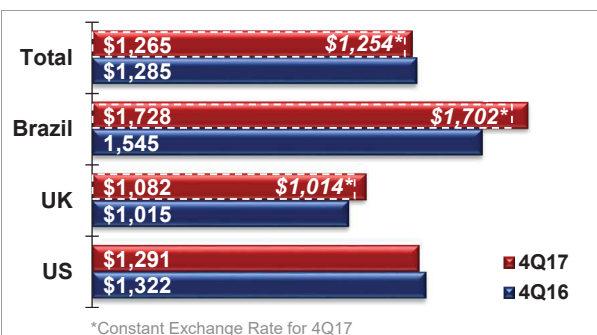
Used Vehicle Overview



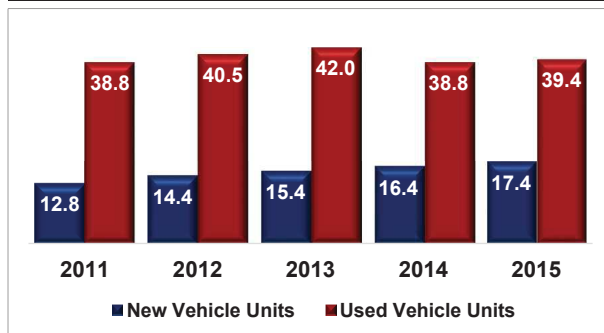
Used vehicle revenue (\$mm)



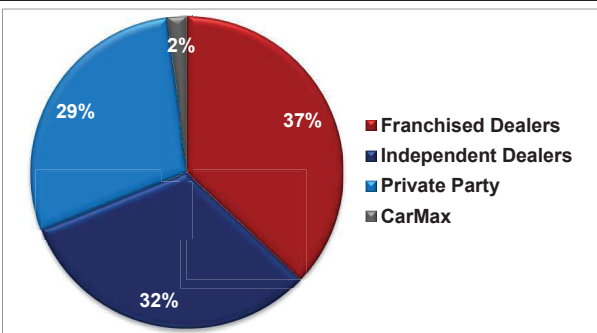
Retail used vehicle gross profit per retail unit



Used market size¹ (units in millions)



Used market share¹



¹ Source: WardsAuto Group "U.S. Market Used Vehicle Sales" Report, 2015

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18

Trade-In Tax Impact



- The amount of tax due on a vehicle purchase depends on:
 - Price (cash or financed amount) of the car to be purchased*
 - Value of a trade-in vehicle, if applicable
 - State's sales tax policies
- In the United States, 40 states feature a tax credit on the value of a trade-in vehicle, which applies to 12 of the 15 states in which the Company operates.
- Example of "with versus without trade-in" impact on vehicle purchase cost:

VEHICLE PURCHASE EXAMPLE:	WITH TRADE-IN	WITHOUT TRADE-IN
Sales Price	\$40,000.00	\$40,000.00
Trade-In Allowance	\$25,000.00	n/a
Taxable Amount	\$15,000.00	\$40,000.00
Tax %	6.25%	6.25%
Tax Due	\$937.50	\$2,500.00
COST (Vehicle + Tax):	\$40,937.50	\$42,500.00
TAX IMPACT on NET DIFFERENCE of COST:	\$1,562.50	

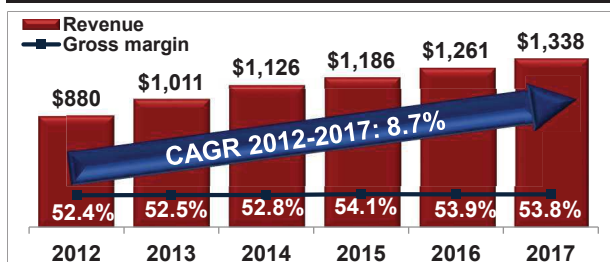
*In many states, sales tax is not applied to a lease and sales tax credits are not applied to trade-in's associated with a new car lease.

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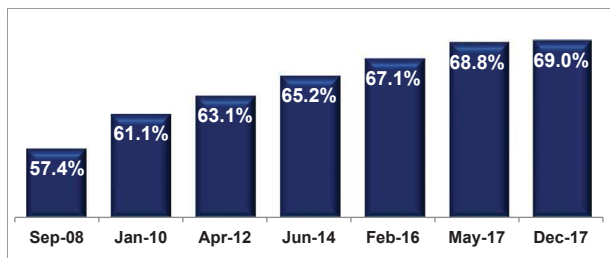
Parts & Service Overview



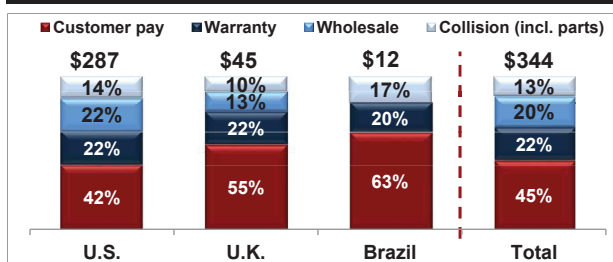
P&S revenue and gross margin (\$mm)



Service Retention Trend



4Q17 P&S revenue (\$mm)



Same store revenue growth*

	3Q16	4Q16	1Q17	2Q17	3Q17	4Q17
Customer Pay	3.3%	6.0%	4.8%	2.3%	3.6%	4.3%
Warranty	5.6%	6.9%	8.6%	15.9%	8.6%	8.4%
Wholesale	2.4%	0.7%	0.6%	1.9%	6.5%	9.9%
Collision (incl. parts)	4.6%	6.3%	4.2%	5.3%	1.9%	5.5%
% Growth	3.8%	5.1%	4.6%	5.3%	5.0%	6.5%

* In constant currency, as reported.

- Parts & service segment provides a stable base of free cash flow through economic cycles
- Using Customer Management Software (CMS) and technology to improve efficiencies and closing rates
- Enhancing customer touch points to improve retention / attacking points of defection
- Leveraging scale
- Improving collision business
- Strategic emphasis on customer service is driving growth above sector average in this important segment
- Focused on adding human capacity—since 4Q16, the Company's same store, net service advisor headcount has grown +8% in the U.S.

New Technology Business Impact



- Powertrains are constantly changing to meet CAFÉ requirements and stricter emission requirements.
- Consumers have a wide variety of powertrains to choose from: Internal Combustion (ICE), Hybrid (ICE/EV), Plug-in Hybrid (PHEV), Electric (EV) and 48v Micro-Hybrids.
- What do those changes mean to our service departments?
 - According to Edmunds.com, the 5-year maintenance cost of a 2017 Nissan Leaf is \$2,865; and the 5-year maintenance cost of a 2017 Toyota Camry is \$3,094, an immaterial difference.
 - While we do not expect repair costs to materially change, over the next three generations, we expect that the components of a repair will shift. Batteries, battery coolant, power units, electrically operated engine components and accessories will gradually replace the repairs currently made to ICE vehicles.
 - As vehicle complexity continues to increase, it becomes more difficult for do-it-yourself ("DIY") and independent service shops to compete against us.



2017 Nissan Leaf
5-year maintenance cost estimate: \$2,865

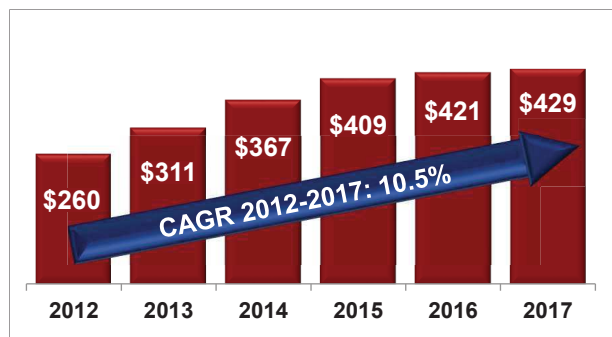


2017 Toyota Camry
5-year maintenance cost estimate: \$3,094

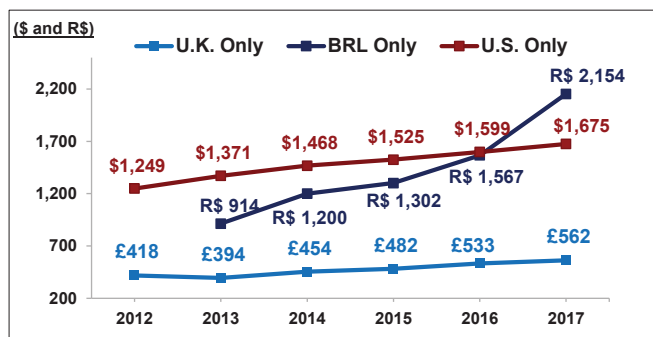
Finance & Insurance Overview



F&I revenue (\$mm)



F&I gross profit per retail unit (\$)



F&I profitability growth accomplished via focus on people and processes:

- Consolidation of lender base
- Consumer financing at pre-recession levels and full credit spectrum available
- Integration of compliance, training and benchmarking to offer a consistent and transparent experience for internal and external customers

F&I gross penetration (%)

	2013	2014	2015	2016	2017			
					Consol.	US	UK	Brazil
Finance	69%	67%	67%	67%	65%	72%	42%	35%
VSC	34%	34%	32%	32%	32%	41%	4%	0%
Gap Ins.	22%	24%	27%	28%	29%	30%	30%	0%
Maintenance	8%	9%	10%	11%	12%	16%	0%	0%
Sealant	15%	18%	21%	22%	24%	25%	27%	0%
Gross Profit PRU	\$1,223	\$1,324	\$1,368	\$1,397	\$1,442*	\$1,675*	\$728	\$675

*Adjusted, see appendix for GAAP reconciliation.

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22

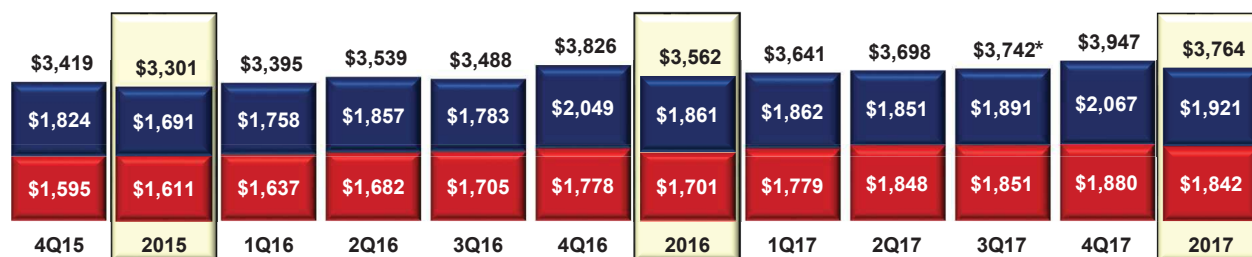
U.S. Total Vehicle Profitability



Consolidated U.S. New Vehicle Profitability (\$)

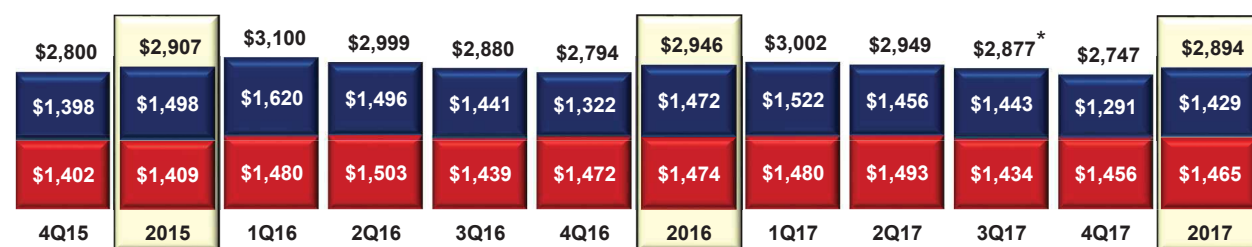
Group 1 has delivered seven of eight quarter with NV gross profit PRU YoY growth!

■ NV F&I PRU ■ NV FGP PRU ■ FULL YEAR RESULTS



Consolidated U.S. Used Vehicle Profitability (\$)

■ UV F&I PRU ■ UV FGP PRU



*Adjusted, see appendix for GAAP reconciliation.

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Financial Overview

GROUP 1 AUTOMOTIVE®

Consolidated Financial Results



Financial Results - Consolidated (\$ in millions, except per share amounts)

	Three Months Ended				Twelve Months Ended			
	12.31.17	12.31.16	Change	C.C. ²	12.31.17	12.31.16	Change	C.C. ²
Revenues	\$ 2,920.4	\$ 2,673.6	9.2%	7.9%	\$11,123.7	\$ 10,887.6	2.2%	2.7%
Adj. Revenues ⁽¹⁾	\$ 2,920.4	\$ 2,673.6	9.2%	7.9%	\$11,130.3	\$ 10,887.6	2.2%	2.8%
Gross Profit	\$ 425.7	\$ 389.2	9.4%	8.3%	\$ 1,645.5	\$ 1,595.1	3.2%	3.6%
Adj. Gross Profit ⁽¹⁾	\$ 425.7	\$ 389.2	9.4%	8.3%	\$ 1,652.1	\$ 1,595.1	3.6%	4.0%
SG&A as a % of Gross Profit	72.7%	71.7%	100		74.5%	73.4%	110	
Adj. SG&A as a % of Gross Profit ⁽¹⁾	72.6%	74.4%	(180)		73.7%	73.7%	-	
Operating Margin	3.1%	2.9%	20		3.1%	3.1%	-	
Adjusted Operating Margin ⁽¹⁾	3.5%	3.2%	30		3.4%	3.4%	-	
EBITDA	\$ 92.5	\$ 78.9	\$ 13.6		\$ 347.4	\$ 346.8	\$ 0.6	
Adjusted EBITDA ⁽¹⁾	\$ 103.0	\$ 88.5	\$ 14.5		\$ 382.7	\$ 374.2	\$ 8.5	
Total Interest Expense	\$ 32.0	\$ 28.4	\$ 3.6		\$ 122.9	\$ 112.9	\$ 10.0	
Net Income	\$ 110.5	\$ 30.8	258.4%		\$ 213.4	\$ 147.1	45.1%	
Adjusted Net Income ⁽¹⁾	\$ 44.3	\$ 37.3	18.8%		\$ 163.5	\$ 163.7	-0.1%	
Diluted EPCS	\$ 5.27	\$ 1.44	266.0%		\$ 10.08	\$ 6.67	51.1%	
Adjusted Diluted EPCS ⁽¹⁾	\$ 2.11	\$ 1.74	21.3%		\$ 7.73	\$ 7.42	4.2%	

(1) See appendix for GAAP reconciliation

Financial Results by Segment



Financial Results - U.S.

(\$ in millions)

	Three Months Ended			Twelve Months Ended		
	12.31.17	12.31.16	Change	12.31.17	12.31.16	Change
Revenues	\$ 2,287.2	\$ 2,170.9	5.4%	\$ 8,680.6	\$ 8,734.7	-0.6%
Adj. Revenues ⁽¹⁾	\$ 2,287.2	\$ 2,170.9	5.4%	\$ 8,687.1	\$ 8,734.7	-0.5%
Gross Profit	\$ 350.7	\$ 331.3	5.8%	\$ 1,365.3	\$ 1,355.3	0.7%
Adj. Gross Profit ⁽¹⁾	\$ 350.7	\$ 331.3	5.8%	\$ 1,371.9	\$ 1,355.3	1.2%
SG&A as a % of Gross Profit	69.0%	68.6%	40	72.1%	71.2%	90
Adj. SG&A as a % of Gross Profit ⁽¹⁾	69.0%	71.9%	(290)	71.1%	71.7%	(60)
Operating Margin	4.1%	3.8%	30	3.7%	3.7%	-
Adjusted Operating Margin ⁽¹⁾	4.2%	3.8%	40	4.0%	3.9%	10
Total Interest Expense	\$ 29.2	\$ 25.8	\$ 3.4	\$ 113.7	\$ 102.8	\$ 10.9
Pretax Margin	2.8%	2.7%	10	2.4%	2.5%	(10)
Adjusted Pretax Margin ⁽¹⁾	2.9%	2.6%	30	2.7%	2.7%	-

(1) See appendix for GAAP reconciliation

Financial Results by Segment



Financial Results - U.K.

(\$ in millions)

	Three Months Ended				Twelve Months Ended			
	12.31.17	12.31.16	Change	C.C. ²	12.31.17	12.31.16	Change	C.C. ²
Revenues	\$ 507.9	\$ 387.5	31.1%	22.8%	\$ 1,986.0	\$ 1,723.2	15.3%	20.9%
Gross Profit	\$ 60.4	\$ 44.4	36.0%	27.4%	\$ 225.3	\$ 193.0	16.7%	22.4%
SG&A as a % of Gross Profit	89.5%	88.9%	60		85.0%	82.2%	280	
Adj. SG&A as a % of Gross Profit ⁽¹⁾	89.5%	88.1%	140		84.9%	81.7%	320	
Operating Margin	0.8%	0.8%	-		1.3%	1.6%	(30)	
Adjusted Operating Margin ⁽¹⁾	0.8%	0.9%	(10)		1.3%	1.7%	(40)	
Total Interest Expense	\$ 2.6	\$ 2.3	\$ 0.3		\$ 8.4	\$ 9.4	\$ (1.0)	
Pretax Margin	0.3%	0.2%	10		0.9%	1.1%	(20)	
Adjusted Pretax Margin ⁽¹⁾	0.3%	0.3%	-		0.9%	1.1%	(20)	



Financial Results - Brazil

(\$ in millions)

	Three Months Ended				Twelve Months Ended			
	12.31.17	12.31.16	Change	C.C. ²	12.31.17	12.31.16	Change	C.C. ²
Revenues	\$ 125.4	\$ 115.2	8.8%	7.0%	\$ 457.2	\$ 429.8	6.4%	-2.0%
Gross Profit	\$ 14.6	\$ 13.5	8.3%	6.6%	\$ 54.9	\$ 46.7	17.6%	8.6%
SG&A as a % of Gross Profit	91.7%	90.6%	110		92.2%	100.5%	(830)	
Adj. SG&A as a % of Gross Profit ⁽¹⁾	88.4%	90.6%	(220)		91.3%	99.2%	(790)	
Operating Margin	-4.7%	-8.2%	350		-0.9%	-2.9%	200	
Adjusted Operating Margin ⁽¹⁾	1.1%	0.8%	30		0.7%	-0.2%	90	
Total Interest Expense	\$ 0.3	\$ 0.3	\$ -		\$ 0.8	\$ 0.7	\$ 0.1	
Pretax Margin	-4.9%	-8.5%	360		-1.0%	-3.0%	200	
Adjusted Pretax Margin ⁽¹⁾	0.9%	0.5%	40		0.6%	-0.3%	90	

(1) See appendix for GAAP reconciliation

(2) Constant currency basis

Same Store Financial Results



Same Store Financial Results - Consolidated

\$ in thousands

	Three Months Ended				Twelve Months Ended			
	12.31.17	12.31.16	Change	C.C. ¹	12.31.17	12.31.16	Change	C.C. ¹
Revenues:								
New vehicle retail	\$ 1,597,550	\$ 1,499,333	6.6%	5.5%	\$ 5,962,549	\$ 5,951,471	0.2%	0.6%
Used vehicle retail	665,548	647,949	2.7%	1.6%	2,680,878	2,709,721	-1.1%	-0.5%
Used vehicle wholesale	82,017	98,837	-17.0%	-18.9%	374,148	392,071	-4.6%	-3.3%
Total used	\$ 747,565	\$ 746,786	0.1%	-1.1%	\$ 3,055,026	\$ 3,101,792	-1.5%	-0.8%
Parts and service	331,875	309,396	7.3%	6.5%	1,302,836	1,239,888	5.1%	5.3%
Finance and insurance *	111,030	103,580	7.2%	6.5%	417,905	414,015	0.9%	1.2%
Total	\$ 2,788,020	\$ 2,659,095	4.8%	3.8%	\$ 10,738,316	\$ 10,707,166	0.3%	0.7%
Gross Profit *	\$ 409,637	\$ 387,099	5.8%	4.9%	\$ 1,599,824	\$ 1,571,284	1.8%	2.2%

¹ Constant currency basis

*Adjusted, see appendix for GAAP reconciliation.

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28



Balance Sheet

Summary Balance Sheet



Summary Balance Sheet

\$ in thousands

	As of December 31,	
	2017	2016
Cash and cash equivalents ⁽¹⁾	\$28,787	\$20,992
Contracts In Transit and vehicle receivables, net	\$306,433	\$269,508
Inventories, net	\$1,763,293	\$1,651,815
Total current assets	\$2,329,186	\$2,150,587
Total assets	\$4,871,065	\$4,461,903
Floorplan notes payable	\$1,637,878	\$1,529,315
Offset account related to credit facility ⁽¹⁾	(\$109,047)	(\$85,126)
Other current liabilities	\$669,656	\$608,928
Total current liabilities	\$2,198,487	\$2,053,117
Long-Term Debt, net of current maturities	\$1,318,184	\$1,212,809
Total stockholder's equity	\$1,124,282	\$930,200

(1) Available cash of \$137.8 million is total of cash and cash equivalents plus the U.S. offset accounts. The U.S. offset accounts are amount of excess cash that are used to paydown floorplan but can be immediately redrawn against inventory.

Debt Maturity



Debt Maturity Slide

(in millions)

	Maturity Date	As of December 31, 2017		Funding Capacity
		Actual	Available Liquidity	
Cash and cash equivalents		\$ 28.8	\$ 28.8	
Short-Term Debt				
Inventory Financing - Credit Facility ⁽¹⁾	2021	\$ 1,133.3	\$ 86.5	\$ 1,440.0
Inventory Financing - Other ⁽²⁾		395.5	22.5	
Current Maturities - Long-Term Debt		77.6		
		\$ 1,606.4	\$ 109.0	\$ 1,440.0
Available Cash			\$ 137.8 ⁽⁴⁾	
Long-Term Debt				
Acquisition Line of Credit ^(1,3)	2021	27.0	308.2	360.0
5.00% Senior Unsecured Notes (Face: \$550.0 Million)	2022	542.1		
5.25% Senior Unsecured Notes (Face: \$300.0 Million)	2023	296.2		
Real Estate	2018 - 2034	445.3		
Other	2017	7.7		
Total Long-Term Debt		\$ 1,318.2		
Total Debt		\$ 2,924.6	\$ 446.0	\$ 1,800.0

- 1) The capacity under the floorplan and acquisition tranches of our credit facility can be redesignated within the overall \$1.8 billion commitment. Further, the borrowings under the acquisition tranche may be limited from time to time based upon certain debt covenants.
- 2) Borrowings for new, used, and rental vehicle financing not associated with the Company's domestic syndicated credit facility.
- 3) The available liquidity balance at December 31, 2017 considers the \$25.0 million of letters of credit outstanding.
- 4) Available cash of \$137.8 million is total of cash and cash equivalents plus the U.S. offset accounts. The U.S. offset accounts are amount of excess cash that are used to paydown floorplan but can be immediately redrawn against inventory.

	Actual	Variable %
Vehicle Financing	\$1,528.8	92.2%
Real Estate & Other Debt ⁽³⁾	\$557.6	50.1%
Senior Notes ⁽¹⁾	\$850.0	0.00%
<hr/>		
SWAPS ⁽²⁾⁽³⁾	\$750.0	100%

⁽¹⁾ Face Value
⁽²⁾ SWAPS range from \$100-\$850 million through 2030, see slide 33 for more details
⁽³⁾ Percentage adjusted for \$73M of real estate interest rate SWAPS. SWAPS exclude real estate interest rate SWAPS.

- **Primary exposure is short-term interest rate changes; key exposure is one-month LIBOR**
- **Group 1 has mitigated the majority of its risk exposure for rising interest rates through a combination of the swaps, fixed rate debt, and manufacturer floorplan assistance**
- **Manufacturer floorplan assistance offsets a portion of interest rate impact:**
 - As interest rates go up, typically manufactures offer additional interest assistance to offset the variance
 - 70% of variable inventory financing is eligible for floorplan assistance as used vehicle; rental and some foreign financing are not eligible for floorplan assistance
 - Interest assistance is recognized in new vehicle gross profit, not in interest expense

SWAPS: Interest Expense Impact

INTEREST RATE SWAP LAYERS

\$'s in millions

	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022-2025</u>	<u>2026-2030</u>
Average Swap Balance	\$550	\$550	\$750	\$750	\$850	\$500	\$375	\$125	\$100
Interest Expense	\$13.2	\$12.7	\$11.8	\$6.5*	-	-	-	-	-
Average Interest Rate	2.57%	2.76%	2.62%	2.68%	2.33%	2.26%	1.78%	1.81%	1.85%

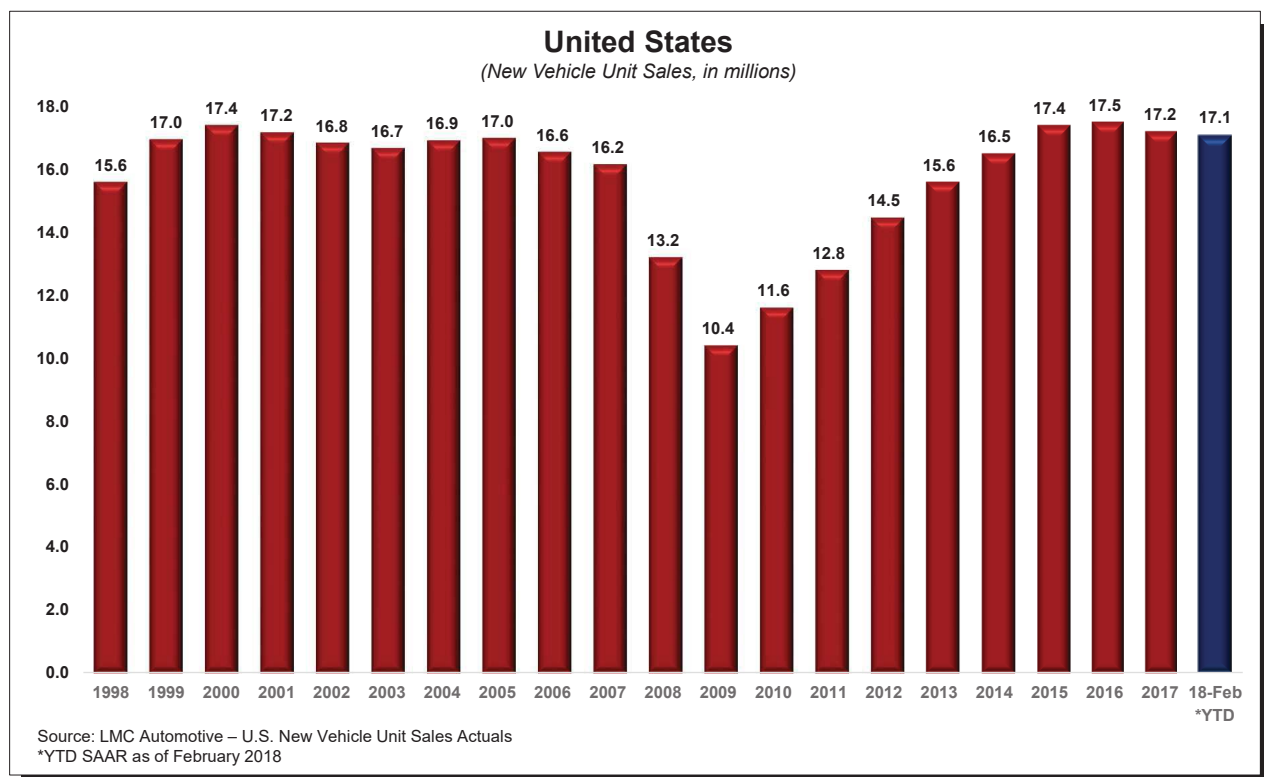
*2018 interest expense projection reflects three 25-basis-point increases to the LIBOR rate (March, June, and December 2018).

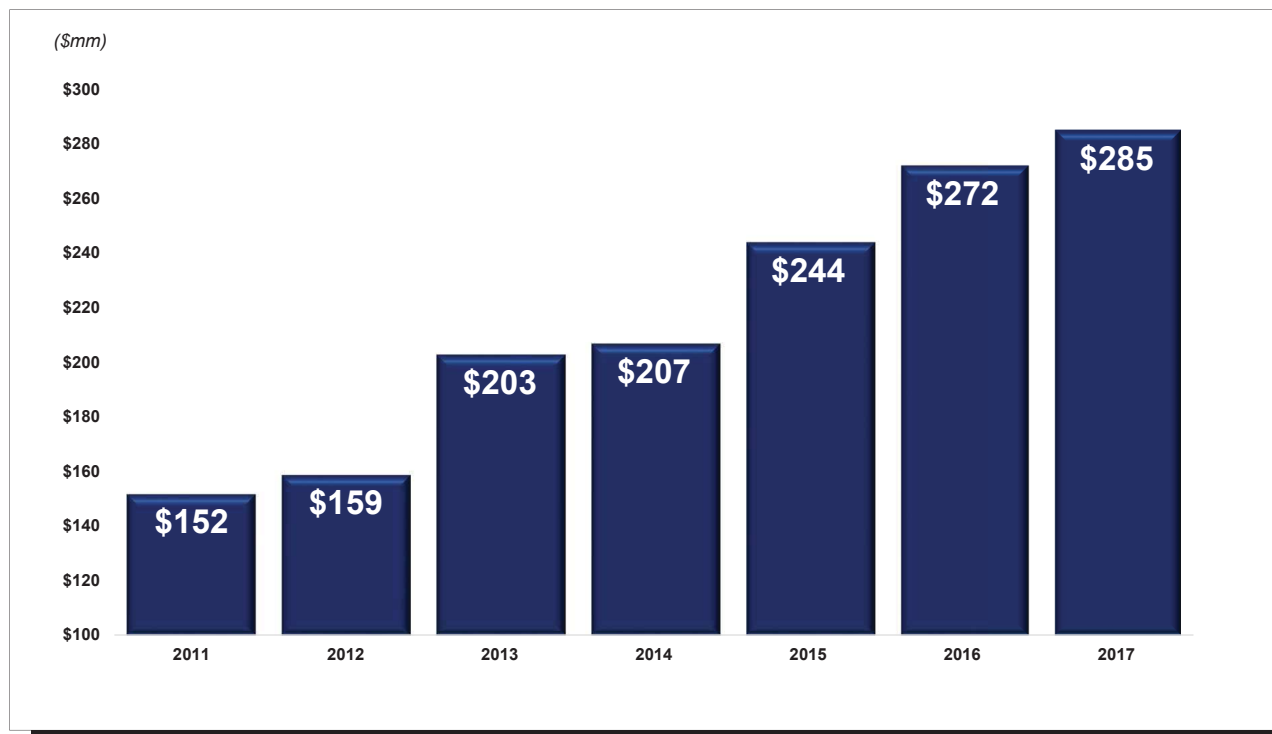


Growth Outlook

GROUP 1 AUTOMOTIVE®

U.S. SAAR





⁽¹⁾ See appendix for GAAP reconciliation

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36

Cash Prioritization

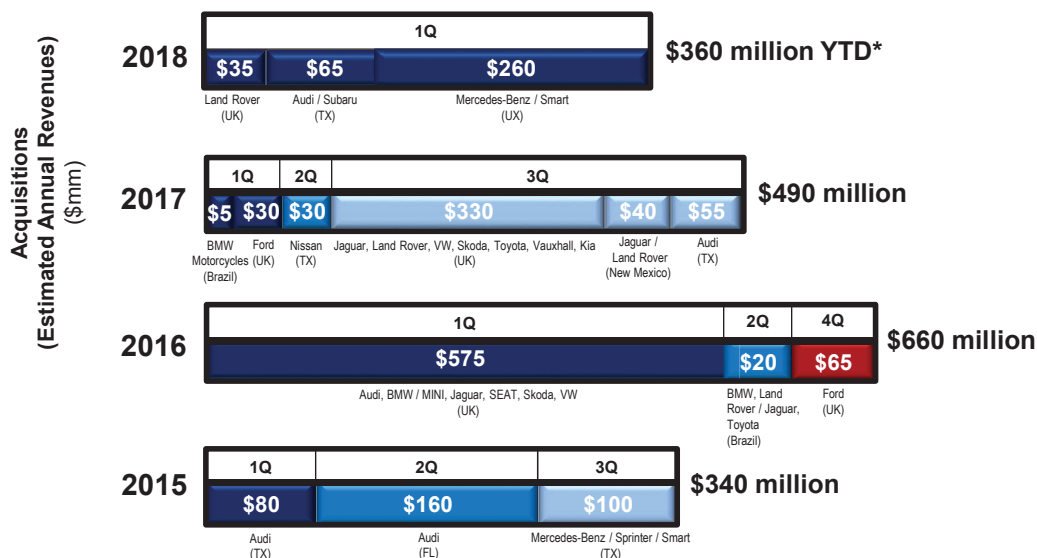
- **Acquisitions that clear return hurdles**
 - 10-15% after-tax discounted cash flows
- **Return cash to stockholders**
 - **Quarterly Cash Dividend**
 - \$0.25 per share
 - **2017 Share Repurchases:**
 - 649,298 shares at average price of \$61.75
 - **Repurchase Authorization:**
 - \$49.6 million remains under Board authorization of \$75 million
 - **Tax Reform:**
 - Estimated to provide over \$20 million of additional annual cash flow



Acquisition Strategy



- Group 1 is well positioned to take advantage of acquisition opportunities and grow scale in existing markets (U.S., U.K., and Brazil)
- The Company targets acquisitions that clear return hurdles (10-15% after-tax discounted cash flow)



*As of March 28, 2018

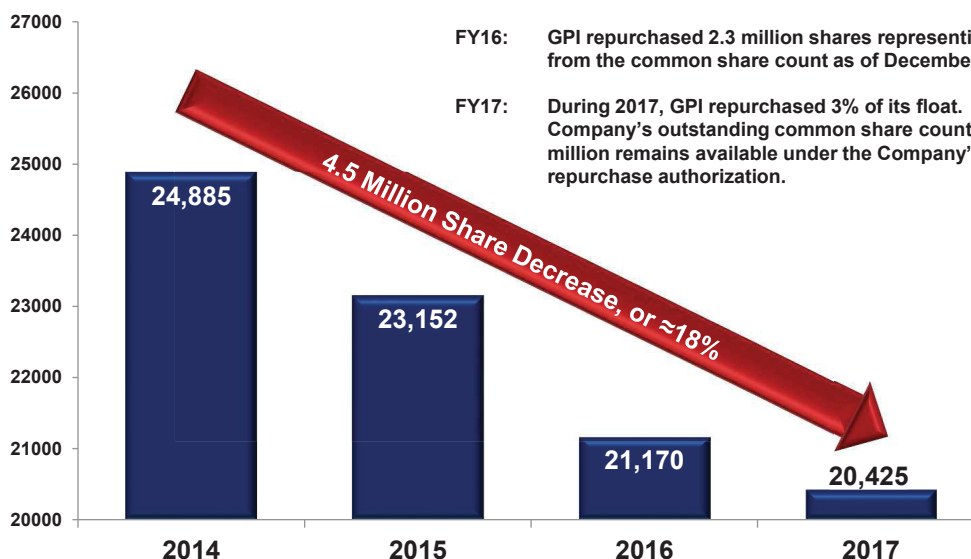
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38

Diluted Common Share Count



GPI Weighted Average Common Shares (in thousands)



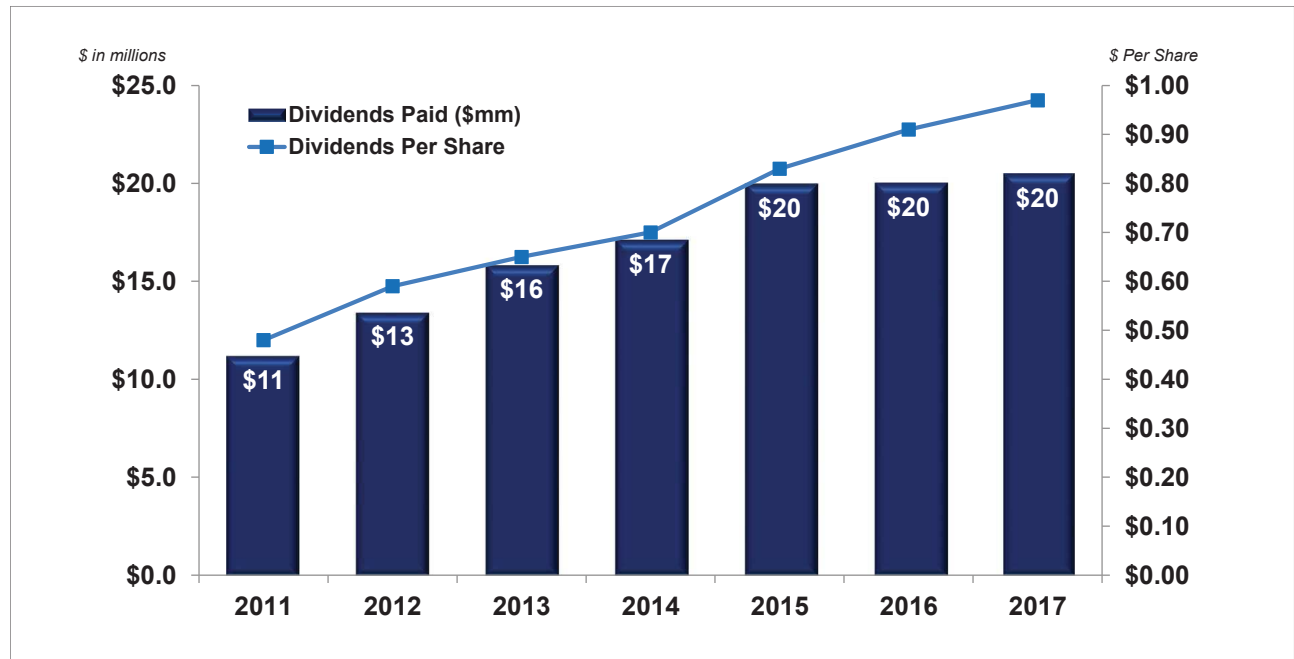
FY14: In 2Q14, GPI repurchased 80% of its 3% Convertible Notes, reducing share count by approximately 1.9 million. In 3Q14, GPI repurchased the remaining 3% Convertible Notes and extinguished all of the 2.25% Convertible Notes, reducing share count by approximately 800,000.

FY15: GPI repurchased approximately 1.2 million shares.

FY16: GPI repurchased 2.3 million shares representing a 10 percent reduction from the common share count as of December 31, 2015.

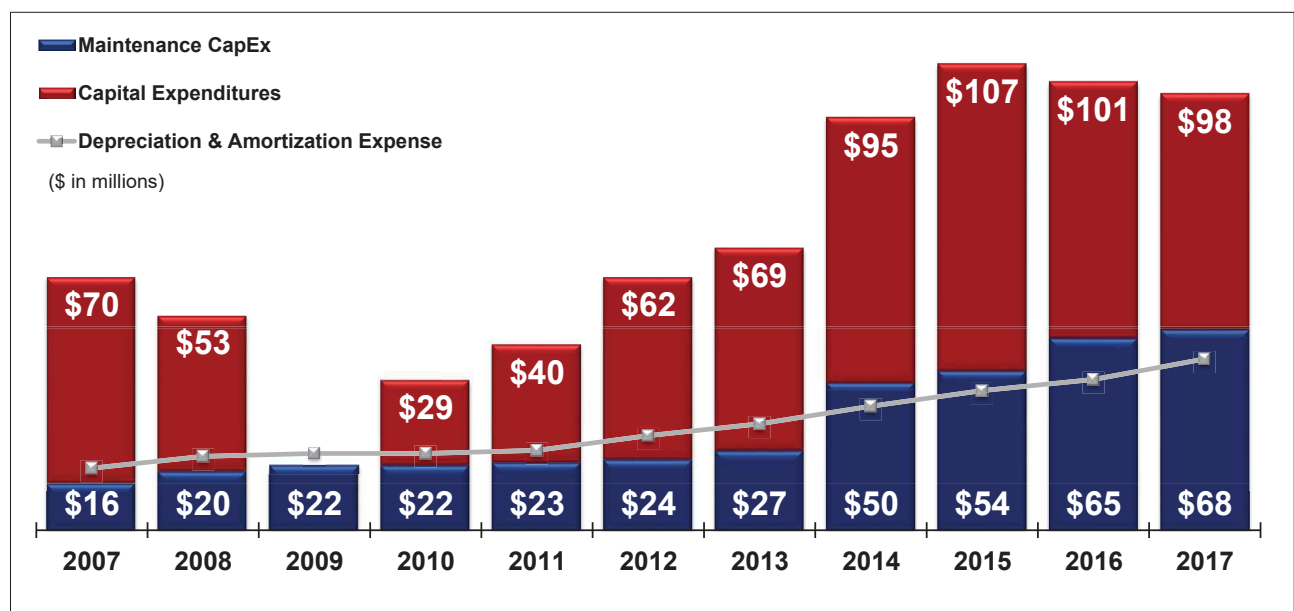
FY17: During 2017, GPI repurchased 3% of its float. As of December 31, 2017, the Company's outstanding common share count is ~20.3 million and \$49.6 million remains available under the Company's prior common stock share repurchase authorization.

Dividends



- During 1Q17, 2Q17, and 3Q17, the Company paid quarterly cash dividends of \$0.24 per share.
- During 4Q17, the Company paid quarterly cash dividends of \$0.25 per share.

Capital Expenditures

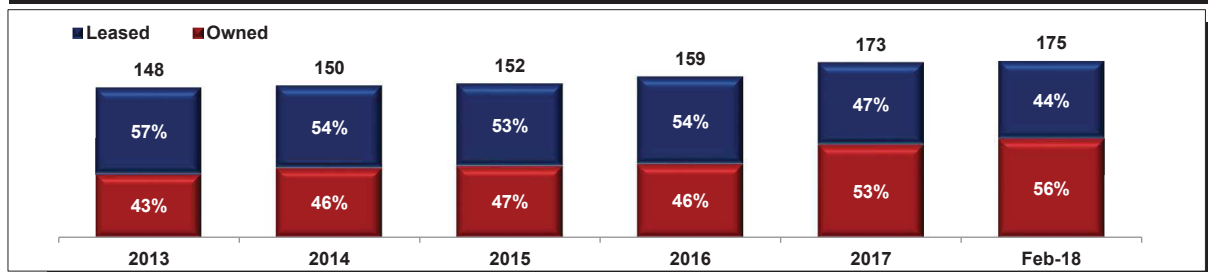


- GPI is shifting toward owning its real estate:
 - Control of dealership real estate is a strong strategic asset
 - Ownership means better flexibility and lower cost
 - The Company looks for opportunistic real estate acquisitions in strategic locations
- As of December 31, 2017, the Company owns approximately \$1.1 billion of real estate (53% of dealership locations) financed through approximately \$460 million of mortgage debt
- In January 2018, the Company purchased an additional six properties (five U.S. locations & one U.K. location), bringing real estate ownership to 56%.
- The Company has options to purchase six additional dealership properties through 2019.

Dealership property breakdown by region
(as of February 8, 2018)

Geographic Location	Dealerships	
	Owned	Leased
United States	76	41
United Kingdom	20	22
Brazil	2	14
Total	98	77

Leased vs. Owned Properties



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Conclusion

GROUP 1 AUTOMOTIVE®

Why GPI?



- Well-balanced portfolio (geography, business mix and brands)
- Profitability of different business units through the cycle
 - Model proved itself during recession
- Streamlined business -- generating cash
- Will significantly benefit from U.S. tax reform legislation
- Strong balance sheet
- Opportunistic capital allocation
- Operational growth and leverage
 - Opportunity to drive growth in used vehicle and Parts & Service with process improvements in all markets
 - Finance & Insurance initiatives should drive further growth in the U.K. and Brazil
 - Continued leverage opportunities as gross profit increases
- Experienced, successful and driven management team



CORE VALUES

Integrity	We conduct ourselves with the highest level of ethics both personally and professionally when we sell to and perform service for our customers without compromising our honesty
Transparency	We promote open and honest communication between each other and our customers
Professionalism	We set our standards high so that we can exceed expectations and strive for perfection in everything we do
Teamwork	We put the interest of the group first, before our individual interests, as we know that success only comes when we work together

GROUP 1 AUTOMOTIVE®



Appendix

Operating Management Team - Corporate



Earl J. Hesterberg – President and Chief Executive Officer and Director

(April 2005)

- 35+ Years Industry Experience
- Manufacturer and Automotive Retailing Experience: Ford Motor Company; Ford of Europe; Gulf States Toyota; Nissan Motor Corporation in U.S.A.; Nissan Europe



Daryl Kenningham – President, U.S. Operations

(July 2011)

- 35+ Years Industry Experience
- Manufacturer and Automotive Retailing Experience: Ascent Automotive; Gulf States Toyota; Nissan Motor Corporation in U.S.A. and Japan



John C. Rickel – Senior Vice President and Chief Financial Officer

(December 2005)

- 30+ Years Industry Experience
- Manufacturer and Automotive Retailing Experience: Ford Motor Company; Ford Europe



Frank Grese Jr. – Senior Vice President, Human Resources, Training and Operations Support

(December 2004)

- 40+ Years Industry Experience
- Manufacturer and Automotive Retailing Experience: Ford Motor Company; Nissan Motor Corporation in U.S.A.; AutoNation; Van Tuyl



Darryl M. Burman – Senior Vice President and General Counsel

(December 2006)

- 20+ Years Industry Experience
- Automotive-related Experience: Mergers and Acquisitions; Corporate Finance; Employment and Securities Law – Epstein Becker Green Wickliff & Hall, P.C.; Fant & Burman, L.L.P.



Peter C. DeLongchamps – Senior Vice President, Financial Services and Manufacturer Relations

(July 2004)

- 30+ Years Industry Experience
- Manufacturer and Automotive Retailing Experience: General Motors Corporation; BMW of North America; Advantage BMW in Houston



Michael Jones – Senior Vice President, Aftersales

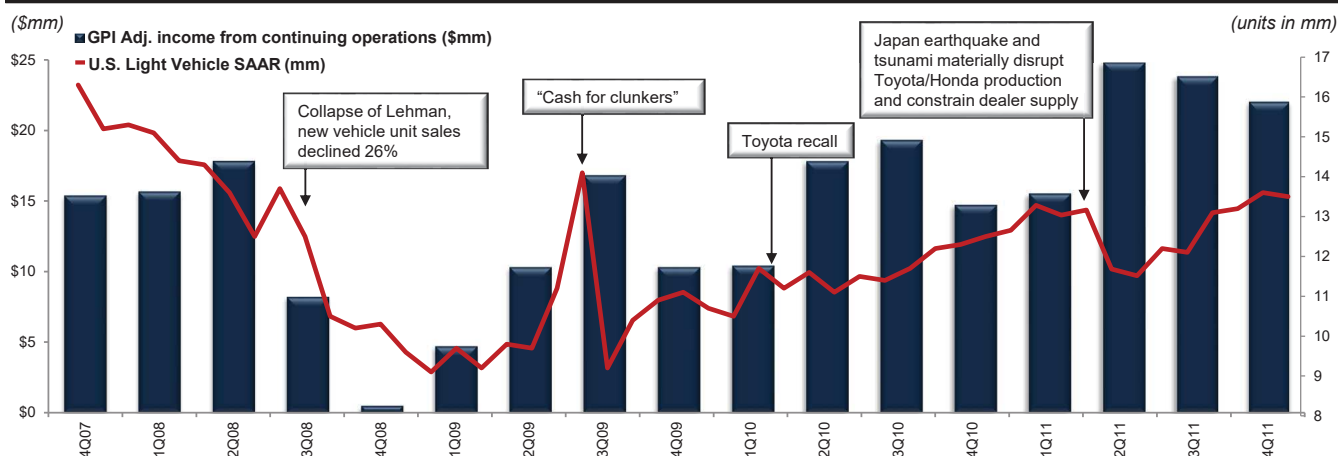
(April 2007)

- 40+ Years Industry Experience
- Automotive-related Experience: Fixed Operations - Asbury Automotive; David McDavid Automotive Group; Ryan Automotive Group

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47

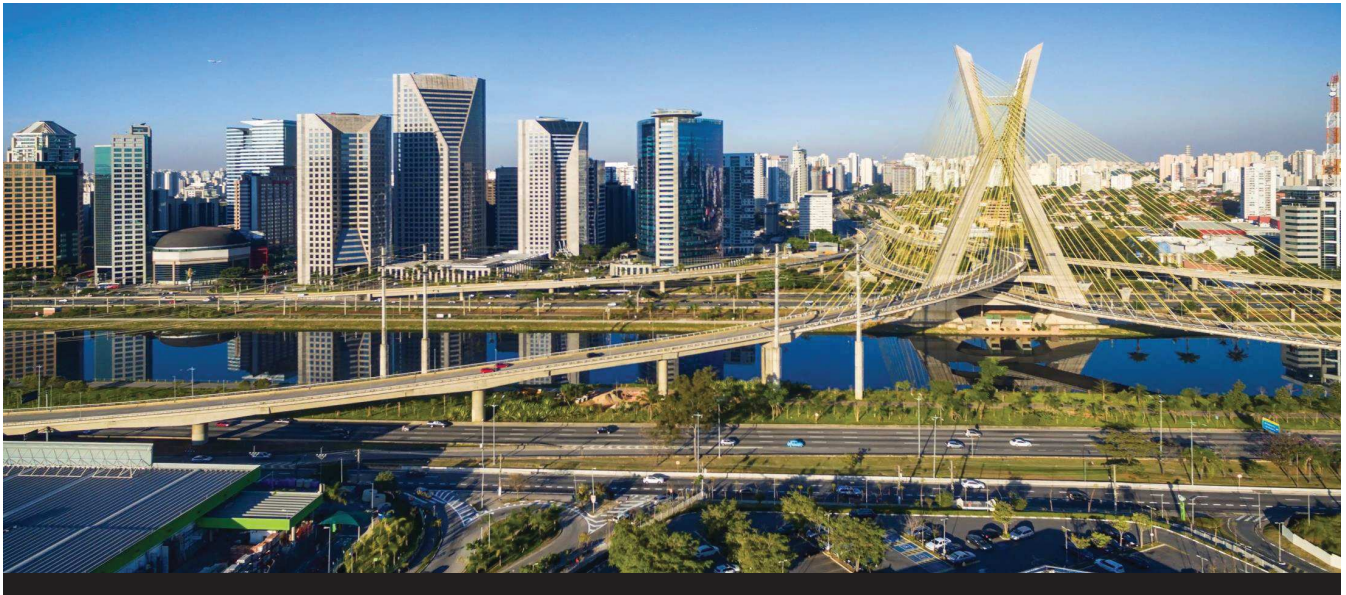
Profitable Throughout Downturn



(\$mm)	4Q08	1Q09	2Q09	3Q09	4Q09	1Q10	2Q10	3Q10	4Q10	1Q11	2Q11	3Q11	4Q11
Quarterly Revenue	\$1,134	\$1,020	\$1,109	\$1,247	\$1,150	\$1,191	\$1,419	\$1,462	\$1,438	\$1,409	\$1,474	\$1,570	\$1,626
Quarterly Adjusted EBITDA*	\$16	\$21	\$31	\$42	\$29	\$31	\$41	\$45	\$37	\$39	\$55	\$54	\$51
Quarterly Adjusted EBIT*	\$10	\$15	\$24	\$35	\$23	\$24	\$34	\$38	\$31	\$33	\$48	\$47	\$44
Quarterly Adjusted Net Income*	\$1	\$5	\$10	\$17	\$10	\$10	\$18	\$19	\$15	\$16	\$25	\$24	\$22
LTM Adjusted EBITDAR*	\$183	\$163	\$149	\$162	\$174	\$183	\$194	\$196	\$205	\$213	\$225	\$233	\$247
Total Rent-Adj. Debt ¹ / Adj. EBITDAR*	5.7x	6.1x	6.4x	5.7x	5.3x	5.1x	4.8x	4.8x	4.7x	4.5x	4.2x	4.1x	3.9x

¹ Total debt + 8x rent expense
 * See appendix for reconciliations

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Brazil

GROUP 1 AUTOMOTIVE®

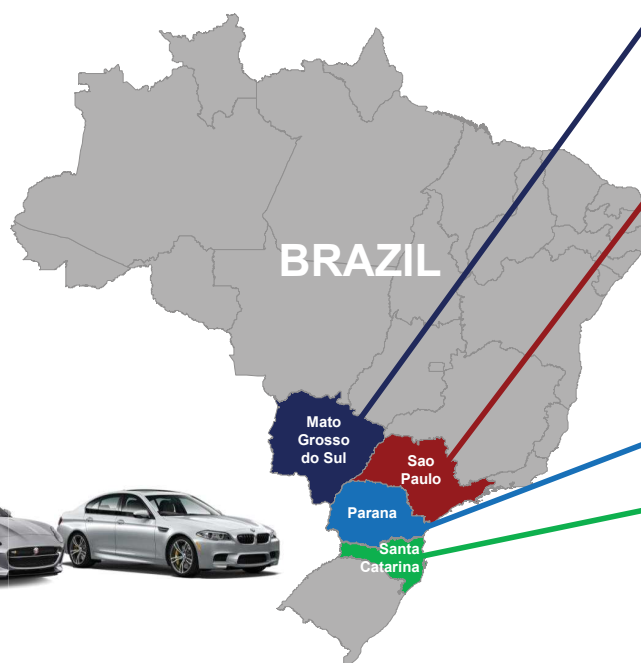
Brazil Locations



Group 1 is aligned with growing brands in Brazil.

16 Dealerships (21 Franchises):

- BMW (5)
- Honda (4)
- Jaguar (3)
- Land Rover (3)
- Toyota (3)
- MINI (2)
- Mercedes-Benz (1)



Mato Grosso do Sul Location
 ▪ Campo Grande



São Paulo Locations
 ▪ Santo Andre
 ▪ São Bernardo do Campo
 ▪ São Caetano do Sul
 ▪ São Jose dos Campos
 ▪ São Paulo
 ▪ Taubaté



Paraná Locations
 ▪ Cascavel
 ▪ Curitiba
 ▪ Londrina
 ▪ Maringá



Santa Catarina Location
 ▪ Joinville



*As of March 28, 2018



U.K.

GROUP 1 AUTOMOTIVE®

U.K. Locations



UNITED KINGDOM – England 47 Dealerships (64 Franchises)



*As of March 28, 2018



 United States



 United Kingdom



 Brazil

Reconciliations

The following section contains reconciliations of data denoted within this presentation.

Note: One time charges are pre-tax

RECONCILIATION: Quarterly Adjusted Net Income



(\$mm)	Three months ended,												
	Dec-08	Mar-09	Jun-09	Sep-09	Dec-09	Mar-10	Jun-10	Sep-10	Dec-10	Mar-11	Jun-11	Sep-11	Dec-11
Net Income	(\$57)	\$8	\$10	\$18	(\$2)	\$8	\$13	\$19	\$11	\$15	\$25	\$21	\$21
Non-Cash asset impairment charges	67	-	1	0	12	-	1	1	5	0	0	2	0
Mortgage debt refinancing charges	-	-	0	-	-	-	-	-	-	-	-	-	-
(Gain) Loss on real estate and dealership transactions	-	1	(1)	-	1	-	4	(1)	-	-	-	-	-
(Gain) Loss of debt redemption	(9)	(4)	(0)	(0)	-	2	-	-	-	-	-	-	-
Severance costs	-	-	-	-	-	-	0	-	-	-	-	-	-
Income tax effect	-	-	-	(2)	-	-	-	-	(1)	-	-	-	-
Legal Settlement	-	-	-	-	-	-	-	-	-	-	-	-	1
Adjusted Net Income	\$1	\$5	\$10	\$17	\$10	\$10	\$18	\$19	\$15	\$16	\$25	\$24	\$22

Note: One time charges are after-tax

Note: One time charges are after-tax

RECONCILIATION: Adjusted Operating Cash Flow (Non-GAAP)



Reconciliation of Certain Non-GAAP Financial Measures

(Unaudited, in millions)

Operating Cash Flow Reconciliation:	2017	2016	2015	2014	2013	2012	2011
Operating Cash Flow as Reported (GAAP)	\$ 198,925	384,857	141,047	198,288	52,372	(75,322)	199,316
Change in floorplan notes payable-credit facilities, excluding floorplan offset account and net acquisition and disposition	88,742	(113,116)	100,302	5,881	165,404	245,544	(13,350)
Change in floorplan notes payable-manufacturer affiliates associated with net acquisition and disposition related activity	(3,000)	-	3,000	2,970	(14,953)	(11,028)	(33,712)
Adjusted Operating Cash Flow (Non-GAAP)	284,667	271,741	244,349	207,139	202,823	159,194	152,254

RECONCILIATION: Adjusted New and Used F&I PRU (Non-GAAP)



Group 1 Automotive, Inc. Reconciliation of Certain Non-GAAP Financial Measures (Unaudited, in thousands)

	Three Months Ended December 31, 2017	Twelve Months Ended December 31, 2017
U.S. NEW VEHICLE F&I INCOME:		
Unadjusted U.S. New Vehicle F&I Income	\$ 61,056	\$ 230,079
Adjustments:		
Catastrophic events	4,163	4,163
Adjusted U.S. New Vehicle F&I Income	<u>\$ 65,219</u>	<u>\$ 234,242</u>
U.S. NEW VEHICLE F&I INCOME PRU:		
Unadjusted	\$ 1,733	\$ 1,810
Adjusted	\$ 1,851	\$ 1,842
U.S. USED VEHICLE F&I INCOME:		
Unadjusted U.S. New Vehicle F&I Income	\$ 35,327	\$ 145,874
Adjustments:		
Catastrophic events	2,387	2,387
Adjusted U.S. New Vehicle F&I Income	<u>\$ 37,714</u>	<u>\$ 148,261</u>
U.S. USED VEHICLE F&I INCOME PRU:		
Unadjusted	\$ 1,343	\$ 1,442
Adjusted	\$ 1,434	\$ 1,465

Group 1 Automotive, Inc.
Reconciliation of Certain Non-GAAP Financial Measures - Consolidated
(Unaudited, in millions)

EBITDA RECONCILIATION:

	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2017	2016	2017	2016
Net income	\$ 110.5	\$ 30.8	\$ 213.4	\$ 147.1
Other interest expense, net ⁽¹⁾	18.3	17.2	70.5	67.9
Depreciation and amortization expense	15.2	13.2	57.9	51.2
Non-cash asset impairment charges	10.0	19.8	19.5	32.1
Acquisition costs	-	-	0.3	0.6
Severance costs	0.5	2.0	0.5	2.0
Catastrophic events	-	-	15.3	5.9
Net loss (gain) on real estate and dealership transactions	-	(0.5)	0.8	(1.5)
Legal settlements	-	(11.7)	(1.1)	(11.7)
Foreign transaction tax	-	-	-	0.3
Income tax (benefit) expense	(51.5)	17.7	5.6	80.3
Adjusted EBITDA ⁽²⁾	\$ 103.0	\$ 88.5	\$ 382.7	\$ 374.2

(1) Excludes Floorplan interest expense

(2) Adjusted EBITDA is defined as income (loss) plus loss on redemption of long-term debt, other interest expense, net, depreciation and amortization expense, non-cash asset impairment charges, acquisition costs, catastrophic events, net gain on real estate and dealership transactions, severance, deal costs, legal settlements, foreign transaction tax, and income tax expense (less income tax benefit). While Adjusted EBITDA should not be construed as a substitute for net income or as a better measure of liquidity than net cash provided by operating activities, which are determined in accordance with accounting principles generally accepted in the United States of America ("GAAP"), it is included in our discussion of earnings to provide additional information regarding the amount of cash our business is generating with respect to our ability to meet future debt services, capital expenditures and working capital requirements. Adjusted EBITDA should not be used as an indicator of our operating performance. Consistent with industry practices, our management utilizes Adjusted EBITDA when valuing dealership operations. This measure may not be comparable to similarly titled measures reported by other companies. The table above shows the calculation of Adjusted EBITDA and reconciles Adjusted EBITDA to the GAAP measurement income (loss) for the periods presented in the table.

May not foot due to rounding

NET INCOME (LOSS) RECONCILIATION:

**ADJUSTED NET INCOME ATTRIBUTABLE TO DILUTED
COMMON SHARES RECONCILIATION:**

DILUTED EARNINGS (LOSS)

PER SHARE RECONCILIATION:

(2) Adjusted diluted income per share

(1) Refer to separate reconciliations of certain non-GAAP financial measures within the respective quarterly earnings release schedules for specific tax benefit or tax provision information.

(2) We believe that these adjusted financial measures are relevant and useful to investors because they provide additional information regarding the performance of our operations and improve period-to-period comparability. These measures are not measures of financial performance under GAAP. Accordingly, they should not be considered as substitutes for their unaudited counterparts, which are prepared in accordance with GAAP. Although we find these non-GAAP results useful in evaluating the performance of our business, our reliance on these measures is limited because the adjustments often have a material impact on our financial statements calculated in accordance with GAAP. Therefore, we typically use these adjusted numbers in conjunction with our GAAP results to address these limitations.

Group 1 Automotive, Inc.
Reconciliation of Certain Non-GAAP Financial Measures
(Unaudited, in thousands)

NET INCOME (LOSS) RECONCILIATION:

	03.31.15	06.30.15	09.30.15	12.31.15	03.31.16	06.30.16	09.30.16	12.31.16	03.31.17	06.30.17	09.30.17	12.31.17
As reported	\$ 35,815	\$ 46,310	\$ 45,261	\$ (33,387)	\$ 34,291	\$ 46,580	\$ 35,366	\$ 30,828	\$ 33,939	\$ 39,133	\$ 29,881	\$ 110,489
After-tax Adjustments ⁽¹⁾ :												
Non-cash asset impairment charges	-	848	776	72,798	315	633	6,746	12,756	-	-	5,947	6,464
(Gain) loss on real estate and dealership transactions	-	(601)	-	(4,357)	212	156	(696)	(265)	-	-	497	-
(Gain) loss on repurchase of long-term debt	-	-	-	-	-	-	-	-	-	-	-	-
Income tax benefit related to tax elections for prior periods	-	-	-	-	-	-	-	-	-	-	-	-
Catastrophic events	-	593	-	398	1,659	1,727	281	-	-	393	9,022	-
Severance costs	-	167	-	220	-	-	-	1,249	-	-	-	353
Acquisition costs including related tax impact	-	-	-	-	578	-	-	-	-	288	-	-
Allowance for certain deferred tax assets and uncertain tax positions	-	-	-	-	-	-	-	-	-	-	834	-
Legal settlements	-	610	-	-	-	-	-	(7,312)	(1,137)	-	450	-
Foreign transaction tax	-	-	-	-	-	-	274	-	-	-	-	-
Tax rate changes	-	-	-	-	-	-	-	-	-	-	-	-
Foreign deferred income tax benefit	-	-	-	-	-	(1,686)	-	-	-	-	-	(73,028)
Adjusted net income ⁽²⁾	\$ 35,815	\$ 47,927	\$ 46,037	\$ 35,672	\$ 37,055	\$ 47,410	\$ 41,971	\$ 37,256	\$ 32,802	\$ 39,814	\$ 46,631	\$ 44,278

ADJUSTED NET INCOME ATTRIBUTABLE TO DILUTED COMMON SHARES RECONCILIATION:

Adjusted net income	\$ 35,815	\$ 47,927	\$ 46,037	\$ 35,672	\$ 37,055	\$ 47,410	\$ 41,971	\$ 37,256	\$ 32,802	\$ 39,814	\$ 46,631	\$ 44,278
Less: Adjusted earnings allocated to participating securities	1,388	1,855	1,759	1,344	1,457	1,918	1,695	1,477	1,206	1,413	1,603	1,483
Adjusted net income available to diluted common shares	\$ 34,427	\$ 46,072	\$ 44,278	\$ 34,328	\$ 35,598	\$ 45,492	\$ 40,276	\$ 35,779	\$ 31,596	\$ 38,401	\$ 45,028	\$ 42,795

DILUTED EARNINGS (LOSS)

PER SHARE RECONCILIATION:

	03.31.15	06.30.15	09.30.15	12.31.15	03.31.16	06.30.16	09.30.16	12.31.16	03.31.17	06.30.17	09.30.17	12.31.17
As reported	\$ 1.47	\$ 1.91	\$ 1.88	\$ (1.41)	\$ 1.47	\$ 2.12	\$ 1.65	\$ 1.44	\$ 1.58	\$ 1.84	\$ 1.43	\$ 5.27
After-tax Adjustments:												
Non-cash asset impairment charges	-	0.04	0.03	3.07	0.01	0.03	0.32	0.59	-	-	0.28	0.30
(Gain) loss on real estate and dealership transactions	-	(0.03)	-	(0.18)	0.01	0.01	(0.03)	(0.01)	-	-	0.02	-
(Gain) loss on repurchase of long-term debt	-	-	-	-	-	-	-	-	-	-	-	-
Severance costs	-	0.01	-	0.01	-	-	-	0.06	-	-	-	0.02
Acquisition costs including related tax impact	-	-	-	-	0.03	-	-	-	-	0.01	-	-
Allowance for certain deferred tax assets and uncertain tax positions	-	-	-	-	-	-	-	-	-	-	0.04	-
Legal settlements	-	-	-	-	-	-	-	(0.34)	(0.05)	-	0.02	-
Foreign transaction tax	-	0.03	-	-	-	-	-	-	-	-	-	-
Tax rate changes	-	-	-	-	-	-	0.01	-	-	-	-	(3.48)
Foreign deferred income tax benefit	-	-	-	-	-	(0.08)	-	-	-	-	-	-
Adjusted diluted income per share ⁽²⁾	\$ 1.47	\$ 1.98	\$ 1.91	\$ 1.51	\$ 1.59	\$ 2.16	\$ 1.96	\$ 1.74	\$ 1.53	\$ 1.87	\$ 2.23	\$ 2.11

Weighted average dilutive common shares outstanding

Participating securities

Total weighted average shares outstanding

⁽¹⁾ Refer to separate reconciliations of certain non-GAAP financial measures within the respective quarterly earnings release schedules for specific tax benefit or tax provision information.

⁽²⁾ We believe that these adjusted financial measures are relevant and useful to investors because they provide additional information regarding the performance of our operations and improve period-to-period comparability. These measures are not measures of financial performance under GAAP. Accordingly, they should not be considered as substitutes for their unaudited counterparts, which are prepared in accordance with GAAP. Although we find these non-GAAP results useful in evaluating the performance of our business, our reliance on these measures is limited because the adjustments often have a material impact on our financial statements calculated in accordance with GAAP. Therefore, we typically use these adjusted numbers in conjunction with our GAAP results to address these limitations.

Group 1 Automotive, Inc.
Reconciliation of Certain Non-GAAP Financial Measures - U.S.
(Unaudited)
(Dollars in thousands)

	Three Months Ended December 31,		
	2017	2016	% Increase/ (Decrease)
SG&A RECONCILIATION:			
As reported	\$ 242,070	\$ 227,411	6.4
Pre-tax adjustments:			
Gain on real estate and dealership transactions	—	982	
Severance costs	—	(1,837)	
Legal settlements ⁽⁴⁾	—	11,671	
Adjusted SG&A ⁽¹⁾	\$ 242,070	\$ 238,227	1.6
SG&A AS % REVENUES:			
Unadjusted	10.6	10.5	
Adjusted ⁽¹⁾	10.6	11.0	
SG&A AS % GROSS PROFIT:			
Unadjusted	69.0	68.6	
Adjusted ⁽¹⁾	69.0	71.9	
OPERATING MARGIN %			
Unadjusted	4.1	3.8	
Adjusted ^{(1), (2)}	4.2	3.8	
PRETAX MARGIN %:			
Unadjusted	2.8	2.7	
Adjusted ^{(1), (2)}	2.9	2.6	
SAME STORE SG&A RECONCILIATION:			
As reported	\$ 238,151	\$ 229,946	3.6
Pre-tax adjustments:			
Severance costs	—	(1,837)	
Legal settlements ⁽⁴⁾	—	9,864	
Adjusted Same Store SG&A ⁽¹⁾	\$ 238,151	\$ 237,973	0.1
SAME STORE SG&A AS % REVENUES:			
Unadjusted	10.6	10.6	
Adjusted ⁽¹⁾	10.6	11.0	
SAME STORE SG&A AS % GROSS PROFIT:			
Unadjusted	68.9	69.5	
Adjusted ⁽¹⁾	68.9	71.9	
SAME STORE OPERATING MARGIN %			
Unadjusted	4.1	3.7	
Adjusted ^{(1), (3)}	4.2	3.8	

	Twelve Months Ended December 31,		
	2017	2016	% Increase/ (Decrease)
FINANCE, INSURANCE AND OTHER REVENUE, NET RECONCILIATION:			
As reported	\$ 375,954	\$ 377,756	(0.5)
Pre-tax adjustments:			
Catastrophic events	6,550	—	
Adjusted Finance, insurance and other revenue, net ⁽¹⁾	\$ 382,504	\$ 377,756	1.3
TOTAL REVENUES RECONCILIATION:			
As reported	\$ 8,680,565	\$ 8,734,672	(0.6)
Pre-tax adjustments:			
Catastrophic events	6,550	—	
Adjusted Total Revenues ⁽¹⁾	\$ 8,687,115	\$ 8,734,672	(0.5)
TOTAL GROSS PROFIT RECONCILIATION:			
As reported	\$ 1,365,314	\$ 1,355,349	0.7
Pre-tax adjustments:			
Catastrophic events	6,550	—	
Adjusted Total Gross Profit ⁽¹⁾	\$ 1,371,864	\$ 1,355,349	1.2
SG&A RECONCILIATION:			
As reported	\$ 983,974	\$ 965,139	2.0
Pre-tax adjustments:			
Catastrophic events	(8,792)	(5,873)	
Gain (loss) on real estate and dealership transactions	(798)	2,838	
Severance costs	—	(1,837)	
Acquisition costs	—	(30)	
Legal settlements ⁽⁴⁾	1,113	11,671	
Adjusted SG&A ⁽¹⁾	\$ 975,497	\$ 971,908	0.4
TOTAL GROSS MARGIN %:			
Unadjusted	15.7	15.5	
Adjusted ⁽¹⁾	15.8	15.5	
FINANCE, INSURANCE AND OTHER, NET (PER RETAIL UNIT):			
Unadjusted	\$ 1,647	\$ 1,599	3.0
Adjusted ⁽¹⁾	\$ 1,675	\$ 1,599	4.8
SG&A AS % REVENUES:			
Unadjusted	11.3	11.0	
Adjusted ⁽¹⁾	11.2	11.1	
SG&A AS % OF GROSS PROFIT:			
Unadjusted	72.1	71.2	
Adjusted ⁽¹⁾	71.1	71.7	
OPERATING MARGIN %:			
Unadjusted	3.7	3.7	
Adjusted ^{(1), (2)}	4.0	3.9	
PRETAX MARGIN %:			
Unadjusted	2.4	2.5	
Adjusted ^{(1), (2)}	2.7	2.7	

SAME STORE FINANCE, INSURANCE AND OTHER REVENUE, NET RECONCILIATION:				
As reported	\$	372,001	\$	372,581 (0.2)
Pre-tax adjustments:				
Catastrophic events		6,550	—	
Adjusted Finance, insurance and other revenue, net ⁽¹⁾	\$	378,551	\$	372,581 1.6
SAME STORE TOTAL REVENUES RECONCILIATION:				
As reported	\$	8,618,652	\$	8,638,510 (0.2)
Pre-tax adjustments:				
Catastrophic events		6,550	—	
Adjusted Total Revenues ⁽¹⁾	\$	8,625,202	\$	8,638,510 (0.2)
SAME STORE TOTAL GROSS PROFIT RECONCILIATION:				
As reported	\$	1,355,471	\$	1,340,981 1.1
Pre-tax adjustments:				
Catastrophic events		6,550	—	
Adjusted Total Gross Profit ⁽¹⁾	\$	1,362,021	\$	1,340,981 1.6
SAME STORE SG&A RECONCILIATION:				
As reported	\$	975,701	\$	955,108 2.2
Pre-tax adjustments:				
Catastrophic events		(8,792)	(5,873)	
Loss on real estate and dealership transactions		(798)	(384)	
Severance costs		—	(1,837)	
Acquisition costs		—	(30)	
Legal settlements ⁽⁴⁾		1,113	9,864	
Adjusted Same Store SG&A ⁽¹⁾	\$	967,224	\$	956,848 1.1
SAME STORE TOTAL GROSS MARGIN %:				
Unadjusted		15.7	15.5	
Adjusted ⁽¹⁾		15.8	15.5	
SAME STORE FINANCE, INSURANCE AND OTHER, NET (PER RETAIL UNIT):				
Unadjusted	\$	1,640	\$	1,600 2.5
Adjusted ⁽¹⁾	\$	1,669	\$	1,600 4.3
SAME STORE SG&A AS % REVENUES:				
Unadjusted		11.3	11.1	
Adjusted ⁽¹⁾		11.2	11.1	
SAME STORE SG&A AS % GROSS PROFIT:				
Unadjusted		72.0	71.2	
Adjusted ⁽¹⁾		71.0	71.4	
SAME STORE OPERATING MARGIN %				
Unadjusted		3.7	3.7	
Adjusted ^{(1), (3)}		4.0	4.0	

- (1) See the section of this release entitled "Non-GAAP Financial Measures" for information regarding non-GAAP financial measures and certain selected items that the Company believes impair comparability of financial results between reporting periods.
- (2) Excludes the impact of SG&A reconciling items above, as well as non-cash asset impairment charges of \$3,236 and \$12,762 for the three and twelve months ended December 31, 2017, respectively, and \$9,406 and \$21,794 for the three and twelve months ended December 31, 2016, respectively.
- (3) Excludes the impact of Same Store SG&A reconciling items above, as well as non-cash asset impairment charges of \$3,236 and \$12,762 for the three and twelve months ended December 31, 2017, respectively, and \$9,343 and \$21,671 for the three and twelve months ended December 31, 2016, respectively.
- (4) For the twelve months ended December 31, 2017 the Company recognized a net pre-tax gain related to a settlement with an OEM of \$1.8 million (\$1.1 million on a Same Store basis). For the three and twelve months ended December 31, 2016, respectively, the Company recognized a net pre-tax gain related to a settlement with an OEM of \$11.7 million (\$9.9 million on a Same Store basis).

Group 1 Automotive, Inc.
Reconciliation of Certain Non-GAAP Financial Measures - U.K.
(Unaudited)
(Dollars in thousands)

	Three Months Ended December 31,		
	2017	2016	% Increase/ (Decrease)
SG&A RECONCILIATION:			
As reported	\$ 54,095	\$ 39,482	37.0
Pre-tax adjustments:			
Loss on real estate and dealership transactions	—	(223)	
Severance costs	—	(122)	
Adjusted SG&A ⁽¹⁾	\$ 54,095	\$ 39,137	38.2
SG&A AS % REVENUES:			
Unadjusted	10.7	10.2	
Adjusted ⁽¹⁾	10.7	10.1	
SG&A AS % GROSS PROFIT:			
Unadjusted	89.5	88.9	
Adjusted ⁽¹⁾	89.5	88.1	
OPERATING MARGIN %			
Unadjusted	0.8	0.8	
Adjusted ^{(1), (2)}	0.8	0.9	
PRETAX MARGIN %:			
Unadjusted	0.3	0.2	
Adjusted ^{(1), (2)}	0.3	0.3	
SAME STORE SG&A RECONCILIATION:			
As reported	\$ 43,033	\$ 38,468	11.9
Pre-tax adjustments:			
Loss on real estate and dealership transactions	—	(61)	
Severance costs	—	(122)	
Adjusted Same Store SG&A ⁽¹⁾	\$ 43,033	\$ 38,285	12.4
SAME STORE SG&A AS % REVENUES:			
Unadjusted	10.5	10.0	
Adjusted ⁽¹⁾	10.5	10.0	
SAME STORE SG&A AS % GROSS PROFIT:			
Unadjusted	87.1	87.4	
Adjusted ⁽¹⁾	87.1	87.0	
SAME STORE OPERATING MARGIN %			
Unadjusted	1.1	1.0	
Adjusted ^{(1), (3)}	1.1	1.1	

	Twelve Months Ended December 31,		
	2017	2016	% Increase/ (Decrease)
SG&A RECONCILIATION:			
As reported	\$ 191,570	\$ 158,636	20.8
Pre-tax adjustments:			
Loss on real estate and dealership transactions	—	(223)	
Severance costs	—	(122)	
Acquisition costs	(288)	(561)	
Adjusted SG&A ⁽¹⁾	\$ 191,282	\$ 157,730	21.3
SG&A AS % REVENUES:			
Unadjusted	9.6	9.2	
Adjusted ⁽¹⁾	9.6	9.2	
SG&A AS % OF GROSS PROFIT:			
Unadjusted	85.0	82.2	
Adjusted ⁽¹⁾	84.9	81.7	
OPERATING MARGIN %:			
Unadjusted	1.3	1.6	
Adjusted ^{(1), (2)}	1.3	1.7	
PRETAX MARGIN %:			
Unadjusted	0.9	1.1	
Adjusted ^{(1), (2)}	0.9	1.1	
SAME STORE SG&A RECONCILIATION:			
As reported	\$ 156,369	\$ 150,626	3.8
Pre-tax adjustments:			
Loss on real estate and dealership transactions	—	(61)	
Severance costs	—	(122)	
Acquisition costs	(288)	(561)	
Adjusted Same Store SG&A ⁽¹⁾	\$ 156,081	\$ 149,882	4.1
SAME STORE SG&A AS % REVENUES:			
Unadjusted	9.3	9.0	
Adjusted ⁽¹⁾	9.3	8.9	
SAME STORE SG&A AS % GROSS PROFIT:			
Unadjusted	81.8	80.1	
Adjusted ⁽¹⁾	81.7	79.7	
SAME STORE OPERATING MARGIN %			
Unadjusted	1.7	1.8	
Adjusted ^{(1), (3)}	1.7	1.9	

(1) See the section of this release entitled "Non-GAAP Financial Measures" for information regarding non-GAAP financial measures and certain selected items that the Company believes impact comparability of financial results between reporting periods.

(2) Excludes the impact of SG&A reconciling items above, as well as non-cash asset impairment charges of \$201 for the three and twelve months ended December 31, 2016, respectively.

(3) Excludes the impact of Same Store SG&A reconciling items above, as well as non-cash asset impairment charges of \$201 for the three and twelve months ended December 31, 2016, respectively.

Group 1 Automotive, Inc.
Reconciliation of Certain Non-GAAP Financial Measures - Brazil
(Unaudited)
(Dollars in thousands)

	Three Months Ended December 31,		
	2017	2016	% Increase/ (Decrease)
SG&A RECONCILIATION:			
As reported	\$ 13,356	\$ 12,178	9.7
Pre-tax adjustments:			
Severance costs	(475)	—	
Adjusted SG&A ⁽¹⁾	\$ 12,881	\$ 12,178	5.8
SG&A AS % REVENUES:			
Unadjusted	10.7	10.6	
Adjusted ⁽¹⁾	10.3	10.6	
SG&A AS % GROSS PROFIT:			
Unadjusted	91.7	90.6	
Adjusted ⁽¹⁾	88.4	90.6	
OPERATING MARGIN %			
Unadjusted	(4.7)	(8.2)	
Adjusted ^{(1), (2)}	1.1	0.8	
PRETAX MARGIN %:			
Unadjusted	(4.9)	(8.5)	
Adjusted ^{(1), (2)}	0.9	0.5	
SAME STORE SG&A RECONCILIATION:			
As reported	\$ 13,233	\$ 11,124	19.0
Pre-tax adjustments:			
Severance costs	(475)	—	
Adjusted Same Store SG&A ⁽¹⁾	\$ 12,758	\$ 11,124	14.7
SAME STORE SG&A AS % REVENUES:			
Unadjusted	10.8	10.5	
Adjusted ⁽¹⁾	10.4	10.5	
SAME STORE SG&A AS % GROSS PROFIT:			
Unadjusted	92.0	90.5	
Adjusted ⁽¹⁾	88.7	90.5	
SAME STORE OPERATING MARGIN %			
Unadjusted	(4.9)	(9.1)	
Adjusted ^{(1), (3)}	1.0	0.8	

	Twelve Months Ended December 31,		
	2017	2016	% Increase/ (Decrease)
SG&A RECONCILIATION:			
As reported	\$ 50,651	\$ 46,988	7.8
Pre-tax adjustments:			
Loss on real estate and dealership transactions	—	(372)	
Severance costs	(475)	—	
Foreign transaction tax	—	(274)	
Adjusted SG&A ⁽¹⁾	\$ 50,176	\$ 46,342	8.3
SG&A AS % REVENUES:			
Unadjusted	11.1	10.9	
Adjusted ⁽¹⁾	11.0	10.8	
SG&A AS % OF GROSS PROFIT:			
Unadjusted	92.2	100.5	
Adjusted ⁽¹⁾	91.3	99.2	
OPERATING MARGIN %:			
Unadjusted	(0.9)	(2.9)	
Adjusted ^{(1), (2)}	0.7	(0.2)	
PRETAX MARGIN %:			
Unadjusted	(1.0)	(3.0)	
Adjusted ^{(1), (2)}	0.6	(0.3)	
SAME STORE SG&A RECONCILIATION:			
As reported	\$ 47,926	\$ 40,315	18.9
Pre-tax adjustments:			
Severance costs	(475)	—	
Foreign transaction tax	—	(274)	
Adjusted Same Store SG&A ⁽¹⁾	\$ 47,451	\$ 40,041	18.5
SAME STORE SG&A AS % REVENUES:			
Unadjusted	10.9	10.3	
Adjusted ⁽¹⁾	10.8	10.2	
SAME STORE SG&A AS % GROSS PROFIT:			
Unadjusted	90.0	95.2	
Adjusted ⁽¹⁾	89.1	94.6	
SAME STORE OPERATING MARGIN %			
Unadjusted	(0.6)	(2.4)	
Adjusted ^{(1), (3)}	1.0	0.3	

- (1) See the section of this release entitled "Non-GAAP Financial Measures" for information regarding non-GAAP financial measures and certain selected items that the Company believes impact comparability of financial results between reporting periods.
- (2) Excludes the impact of SG&A reconciling items above, as well as non-cash asset impairment charges of \$6,744 for the three and twelve months ended December 31, 2017, respectively, and \$10,420 and \$10,843 for the three and twelve months ended December 31, 2016, respectively.
- (3) Excludes the impact of Same Store SG&A reconciling items above, as well as non-cash asset impairment charges of \$6,744 for the three and twelve months ended December 31, 2017, respectively, and \$10,420 for the three and twelve months ended December 31, 2016, respectively.

Group 1 Automotive, Inc.
Reconciliation of Certain Non-GAAP Financial Measures - Consolidated
(Unaudited)

(Dollars in thousands, except per share amounts)

	Three Months Ended December 31,		
	2017	2016	% Increase/ (Decrease)
NET INCOME RECONCILIATION:			
As reported			
Pretax Net Income	\$ 58,974	\$ 48,520	
Income Tax Benefit (Provision)	51,515	(17,692)	
Net Income	\$ 110,489	\$ 30,828	258.4
Effective Tax Rate	(87.4)%	36.5%	
Adjustments:			
(Gain) loss on real estate and dealership transactions			
Pre-tax	—	(529)	
Tax impact	—	264	
Severance costs			
Pre-tax	475	1,959	
Tax impact	(122)	(710)	
Legal settlements ⁽⁴⁾			
Pre-tax	—	(11,671)	
Tax impact	—	4,359	
Non-cash asset impairment			
Pre-tax	9,979	19,797	
Tax impact	(3,515)	(7,041)	
Tax rate changes			
Pre-tax	—	—	
Tax impact	(73,028)	—	
Adjusted			
Pretax Net Income	\$ 69,428	\$ 58,076	
Income Tax Provision	(25,150)	(20,820)	
Adjusted net income ⁽¹⁾	\$ 44,278	\$ 37,256	18.8
Effective Tax Rate	36.2 %	35.8%	
ADJUSTED NET INCOME ATTRIBUTABLE TO DILUTED COMMON SHARES RECONCILIATION:			
Adjusted net income ⁽¹⁾	\$ 44,278	\$ 37,256	18.8
Less: Adjusted earnings allocated to participating securities	1,483	1,477	0.4
Adjusted net income available to diluted common shares ⁽¹⁾	\$ 42,795	\$ 35,779	19.6
DILUTED INCOME PER COMMON SHARE RECONCILIATION:			
As reported	\$ 5.27	\$ 1.44	266.0
After-tax adjustments:			
Gain on real estate and dealership transactions	—	(0.01)	
Severance costs	0.02	0.06	
Legal settlements	—	(0.34)	
Non-cash asset impairment	0.30	0.59	
Tax rate changes	(3.48)	—	
Adjusted diluted income per share ⁽¹⁾	\$ 2.11	\$ 1.74	21.3

SG&A RECONCILIATION:					
As reported	\$	309,521	\$	279,071	10.9
Pre-tax adjustments:					
Gain on real estate and dealership transactions		—		759	
Severance costs		(475)		(1,959)	
Legal settlements ⁽⁴⁾		—		11,671	
Adjusted SG&A ⁽¹⁾	\$	309,046	\$	289,542	6.7
SG&A AS % REVENUES:					
Unadjusted		10.6		10.4	
Adjusted ⁽¹⁾		10.6		10.8	
SG&A AS % GROSS PROFIT:					
Unadjusted		72.7		71.7	
Adjusted ⁽¹⁾		72.6		74.4	
OPERATING MARGIN %					
Unadjusted		3.1		2.9	
Adjusted ^{(1), (2)}		3.5		3.2	
PRETAX MARGIN %:					
Unadjusted		2.0		1.8	
Adjusted ^{(1), (2)}		2.4		2.2	
SAME STORE SG&A RECONCILIATION:					
As reported	\$	294,417	\$	279,538	5.3
Pre-tax adjustments:					
Loss on real estate and dealership transactions		—		(61)	
Severance costs		(475)		(1,959)	
Legal settlements ⁽⁴⁾		—		9,864	
Adjusted Same Store SG&A ⁽¹⁾	\$	293,942	\$	287,382	2.3
SAME STORE SG&A AS % REVENUES:					
Unadjusted		10.6		10.5	
Adjusted ⁽¹⁾		10.5		10.8	
SAME STORE SG&A AS % GROSS PROFIT:					
Unadjusted		71.9		72.2	
Adjusted ⁽¹⁾		71.8		74.2	
SAME STORE OPERATING MARGIN %					
Unadjusted		3.3		2.8	
Adjusted ^{(1), (3)}		3.6		3.3	

		Twelve Months Ended December 31,		
		2017	2016	% Increase/ (Decrease)
NET INCOME RECONCILIATION:				
As reported				
Pretax Net Income	\$	219,003	\$ 227,371	
Income Tax Provision		(5,561)	(80,306)	
Net Income	\$	213,442	\$ 147,065	45.1
Effective Tax Rate		2.5%	35.3%	
Adjustments:				
Catastrophic events				
Pre-tax		15,342	5,873	
Tax impact		(5,926)	(2,207)	
(Gain) loss on real estate and dealership transactions				
Pre-tax		798	(1,530)	
Tax impact		(301)	937	
Severance costs				
Pre-tax		475	1,959	
Tax impact		(122)	(710)	
Acquisition costs				
Pre-tax		288	591	
Tax impact		—	(11)	
Legal settlements ⁽⁴⁾				
Pre-tax		(1,113)	(11,671)	
Tax impact		426	4,359	
Foreign transaction tax				
Pre-tax		—	274	
Tax impact		—	—	
Non-cash asset impairment				
Pre-tax		19,505	32,124	
Tax impact		(7,094)	(11,676)	
Allowance for uncertain tax positions				
Pre-tax		—	—	
Tax impact		834	—	
Tax rate changes				
Pre-tax		—	—	
Tax impact		(73,028)	—	
Foreign deferred income tax benefit				
Pre-tax		—	—	
Tax impact		—	(1,686)	
Adjusted				
Pretax Net Income	\$	254,298	\$ 254,991	
Income Tax Provision		(90,772)	(91,300)	
Adjusted net income ⁽¹⁾	\$	163,526	\$ 163,691	(0.1)
Effective Tax Rate		35.7%	35.8%	

ADJUSTED NET INCOME ATTRIBUTABLE TO DILUTED COMMON SHARES RECONCILIATION:

Adjusted net income ⁽¹⁾	\$ 163,526	\$ 163,691	(0.1)
Less: Adjusted earnings allocated to participating securities	5,738	6,537	(12.2)
Adjusted net income available to diluted common shares ⁽¹⁾	\$ 157,788	\$ 157,154	0.4

DILUTED INCOME PER COMMON SHARE RECONCILIATION:

As reported	\$ 10.08	\$ 6.67	51.1
After-tax adjustments:			
Catastrophic events	0.45	0.17	
(Gain) loss on real estate and dealership transactions	0.03	(0.03)	
Severance costs	0.01	0.05	
Acquisition costs including related tax impact	0.01	0.02	
Legal settlements	(0.03)	(0.33)	
Foreign transaction tax	—	0.01	
Non-cash asset impairment	0.59	0.93	
Allowance for uncertain tax positions	0.04	—	
Tax rate changes	(3.45)	—	
Foreign deferred income tax benefit	—	(0.07)	
Adjusted diluted income per share ⁽¹⁾	\$ 7.73	\$ 7.42	4.2

FINANCE, INSURANCE AND OTHER REVENUE, NET RECONCILIATION:

As reported	\$ 429,002	\$ 420,654	2.0
Pre-tax adjustments:			
Catastrophic events	6,550	—	
Adjusted Finance, insurance and other revenue, net ⁽¹⁾	\$ 435,552	\$ 420,654	3.5

TOTAL REVENUES RECONCILIATION:

As reported	\$ 11,123,721	\$ 10,887,612	2.2
Pre-tax adjustments:			
Catastrophic events	6,550	—	
Adjusted Total Revenues ⁽¹⁾	\$ 11,130,271	\$ 10,887,612	2.2

TOTAL GROSS PROFIT RECONCILIATION:

As reported	\$ 1,645,509	\$ 1,595,069	3.2
Pre-tax adjustments:			
Catastrophic events	6,550	—	
Adjusted Total Gross Profit ⁽¹⁾	\$ 1,652,059	\$ 1,595,069	3.6

SG&A RECONCILIATION:

As reported	\$ 1,226,195	\$ 1,170,763	4.7
Pre-tax adjustments:			
Catastrophic events	(8,792)	(5,873)	
Gain (loss) on real estate and dealership transactions	(798)	2,243	
Severance costs	(475)	(1,959)	
Acquisition costs	(288)	(591)	
Legal settlements ⁽⁴⁾	1,113	11,671	
Foreign transaction tax	—	(274)	
Adjusted SG&A ⁽¹⁾	\$ 1,216,955	\$ 1,175,980	3.5

TOTAL GROSS MARGIN %:

Unadjusted	14.8	14.7	
Adjusted ⁽¹⁾	14.8	14.7	

FINANCE, INSURANCE AND OTHER, NET (PER RETAIL UNIT):

Unadjusted	\$	1,420	\$	1,397	1.6
Adjusted ⁽¹⁾	\$	1,442	\$	1,397	3.2

SG&A AS % REVENUES:

Unadjusted	11.0	10.8
Adjusted ⁽¹⁾	10.9	10.8

SG&A AS % OF GROSS PROFIT:

Unadjusted	74.5	73.4
Adjusted ⁽¹⁾	73.7	73.7

OPERATING MARGIN %:

Unadjusted	3.1	3.1
Adjusted ^{(1), (2)}	3.4	3.4

PRETAX MARGIN %:

Unadjusted	2.0	2.1
Adjusted ^{(1), (2)}	2.3	2.3

SAME STORE FINANCE, INSURANCE AND OTHER REVENUE, NET RECONCILIATION:

As reported	\$	417,905	\$	414,015	0.9
Pre-tax adjustments:					
Catastrophic events		6,550		—	
Adjusted Finance, insurance and other revenue, net ⁽¹⁾	\$	424,455	\$	414,015	2.5

SAME STORE TOTAL REVENUES RECONCILIATION:

As reported	\$	10,738,316	\$	10,707,166	0.3
Pre-tax adjustments:					
Catastrophic events		6,550		—	
Adjusted Total Revenues ⁽¹⁾	\$	10,744,866	\$	10,707,166	0.4

SAME STORE TOTAL GROSS PROFIT RECONCILIATION:

As reported	\$	1,599,824	\$	1,571,284	1.8
Pre-tax adjustments:					
Catastrophic events		6,550		—	
Adjusted Total Gross Profit ⁽¹⁾	\$	1,606,374	\$	1,571,284	2.2

SAME STORE SG&A RECONCILIATION:

As reported	\$	1,179,996	\$	1,146,049	3.0
Pre-tax adjustments:					
Catastrophic events		(8,792)		(5,873)	
Loss on real estate and dealership transactions		(798)		(446)	
Severance costs		(475)		(1,959)	
Acquisition costs		(288)		(591)	
Legal settlements ⁽⁴⁾		1,113		9,864	
Foreign transaction tax		—		(274)	
Adjusted Same Store SG&A ⁽¹⁾	\$	1,170,756	\$	1,146,770	2.1

SAME STORE TOTAL GROSS MARGIN %:

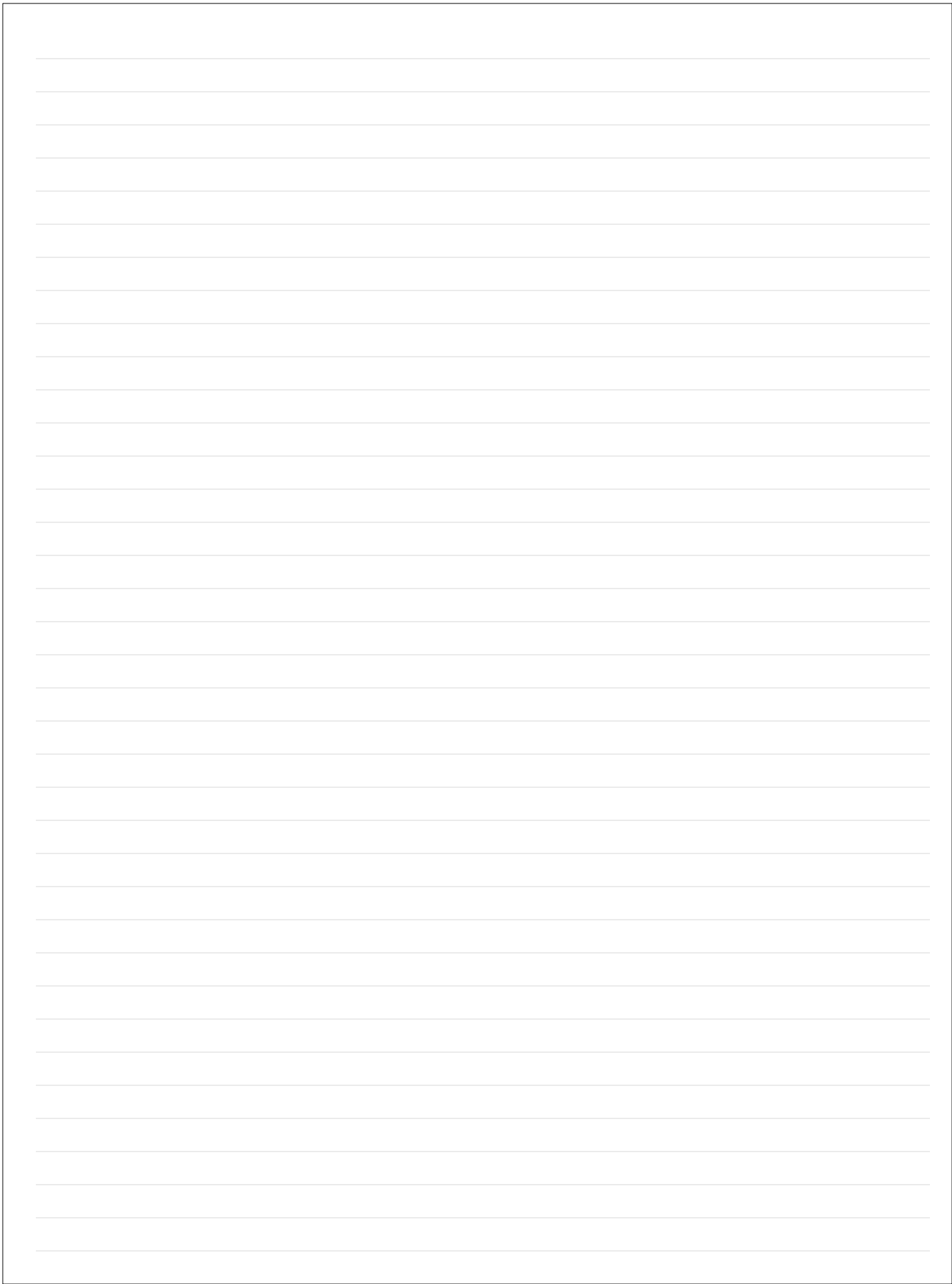
Unadjusted	14.9	14.7
Adjusted ⁽¹⁾	15.0	14.7

SAME STORE FINANCE, INSURANCE AND OTHER, NET (PER RETAIL UNIT):

Unadjusted	\$	1,443	\$	1,407	2.6
Adjusted ⁽¹⁾	\$	1,465	\$	1,407	4.1

SAME STORE SG&A AS % REVENUES:		
Unadjusted	11.0	10.7
Adjusted ⁽¹⁾	10.9	10.7
SAME STORE SG&A AS % GROSS PROFIT:		
Unadjusted	73.8	72.9
Adjusted ⁽¹⁾	72.9	73.0
SAME STORE OPERATING MARGIN %		
Unadjusted	3.2	3.2
Adjusted ^{(1), (3)}	3.5	3.5

- (1) See the section of this release entitled "Non-GAAP Financial Measures" for information regarding non-GAAP financial measures and certain selected items that the Company believes impact comparability of financial results between reporting periods.
- (2) Excludes the impact of SG&A reconciling items above, as well as non-cash asset impairment charges of \$9,979 and \$19,505 for the three and twelve months ended December 31, 2017, respectively, and \$20,027 and \$32,838 for the three and twelve months ended December 31, 2016, respectively.
- (3) Excludes the impact of Same Store SG&A reconciling items above, as well as non-cash asset impairment charges of \$9,979 and \$19,505 for the three and twelve months ended December 31, 2017, respectively, and \$19,965 and \$32,292 for the three and twelve months ended December 31, 2016, respectively.
- (4) For the twelve months ended December 31, 2017 the Company recognized a net pre-tax gain related to a settlement with an OEM of \$1.8 million (\$1.1 million on a Same Store basis). For the three and twelve months ended December 31, 2016, respectively, the Company recognized a net pre-tax gain related to a settlement with an OEM of \$11.7 million (\$9.9 million on a Same Store basis).

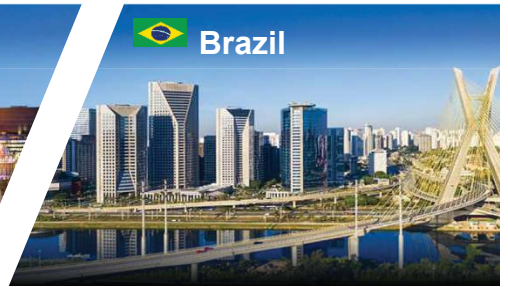




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